



HORN OF AFRICA INITIATIVE UMBRELLA

Multi Donor Trust Fund

PROGRESS REPORT 2022-23



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HIGHLIGHTS

Implementation of the Horn of Africa Initiative (HoAI) MDTF is making good progress. Eighteen grants with a total value of \$15.5 million have been selected and are delivering results despite the disruptions caused by the Covid-19 pandemic in the first two years of the lifecycle of the Umbrella. Total disbursements and commitments are at \$8.3¹ m. This amount is expected to increase substantively in the coming months, as two Recipient-Executed grants for a total amount of \$10 m, which are coupled with IDA operations as project finance for Somalia and Djibouti respectively, are now on stream. Several of the smaller grants, supporting analytical and TA activities with a shorter duration will continue to be implemented while four have been completed. These grants have been used to fund analytical activities that deepen understanding of the potential and opportunities for regional integration in the Horn of Africa and have contributed to preparatory activities and studies which directly inform and enhance World Bank lending operations sourced from the regional window of IDA 19 and IDA 20 in the Horn of Africa.

The role of the HoAI MDTF in co-financing World Bank lending operations is prominent. 16 of the 18 grants are **directly** contributing to the design and scope of 11 Regional IDA operations with a combined value of \$2.2 billion; one is supporting the HoA Initiative Secretariat; and the last one is a small fund to account for program management and administration. In total of attributive and contributive role of the grants, they are enabling and supporting the delivery of a regional IDA portfolio of \$3,486.2 million, which is 72% of the HoA portfolio. In addition, the grants are also indirectly contributing to the outcomes of African Development Bank (\$883 million) and EU portfolios (\$464 million) in the Horn, as of March 31, 2023. These grants have facilitated and contributed to the outcomes and outputs of the 54 projects with USD\$4.83 billion in total commitment under the HoA Initiative. More details of the HoAI portfolio at Annex 5. In addition to bolstering the portfolio, the grants from EU-funded MDTF have also been instrumental in enabling the development and delivery of a robust pipeline of \$3498 million in project investments in the Horn of Africa, that is going to be delivered in FYs 23, 24 and 25 (Details at Annex 6).

To appreciate the tremendous value proposition of the grants to the Horn of Africa Initiative and the implementation of its priority package, it is sufficient to aggregate that a grant support of \$15.5 million from the Umbrella has enabled and informed a total of \$8 billion in active portfolio and pipeline from the World Bank, African Development Bank, and the European Union in the last two years. In other words, each dollar from the Umbrella MDTF has leveraged 516 dollars of investments for the accelerated growth and development of the Horn of Africa. This support is highly valued and often crucial in addressing the additional complexities of designing, preparing, implementing, and supervising Regional Integration operations, and facilitate the coordination between countries while maneuvering the fluid context of the Horn of Africa.

Most of all, the HoAI MDTF has provided stellar support to strengthen the Horn of Africa Initiative, as a partnership of 7 member countries. The Umbrella Program has stood like the invisible force that has fortified and matured the Horn of Africa Initiative and has built country

¹ As of May 1, 2023

and regional ownership among the Finance Ministers, who now fully own and lead the Initiative. It is not an exaggeration to state that the most durable and far-reaching achievement of the HoAI Umbrella MDTF financed by the European Union is the fact that the Horn of Africa Initiative today is known as a self-sustaining and self-governing, willing partnership of seven finance ministers and one regional organization, supported by long-standing development partners. The relatively small amounts that have gone in meeting the expenses of convening the Finance Ministers, technical experts, government officials and other stakeholders around policy agendas pertaining to energy, transport, climate change, resilience, digital development, and trade facilitation have yielded exponential results in building consensus, momentum and demand among the countries, communities and the Horn of Africa as a region.

The MDTF contributes directly by supporting the ministerial and technical meetings of the Initiative, and the HoAI Secretariat, currently held by the Ministry of Finance of Ethiopia, and indirectly through the efforts of the projects supported by HoAI MDTF grants. All the projects under preparation and implementation undertake meetings, workshops and exchange visits that bring together subject matter experts and officials from HoAI countries, fostering regional integration and cooperation. These exchanges deliver direct results as HoAI seeks to collaborate on trade, digitalization, infrastructure connectivity and other priorities. Examples of these exchanges are provided in Annex 4, with summaries of selected projects.

FORWARD LOOK

Strategic priorities for July 2023 to June 2024 will include expanding the donor base of the MDTF through joint outreach. The MDTF has been a pioneer in catalyzing regional integration in the Horn. It is imperative that the MDTF is scaled up through broadening and deepening its donor base. Coordinated efforts by the EU and the Bank at exploring new donors to the MDTF will be essential, going forward. Approaching donors such as Germany, the Netherlands, Norway, Spain and Italy to join the MDTF may be prioritized in FY24. Efforts at leveraging support from non-European donors, particularly in the Gulf, may be intensified.

Other strategic priorities for the MDTF include completion of active grants, continued support to the HoAI Secretariat, a Call for Proposals for new activities to be funded for FY24, capturing and communicating lessons learned from first two years, and preparation of an engagement plan for private sector, civil society and regional organizations.

Lastly, the success and impact of the Horn of Africa Umbrella MDTF for the Horn must be scaled up and expanded through similar mechanisms for building regional integration and cooperation in other sub-regions of Africa, and their regional synergies with the Horn. This will also bring in synergies and economies of scale and serve to build regional integration across different sub-regions including the Horn.

The Partnership Council is requested to deliberate and issue guidance to the program management team for advancing the strategic priorities for the coming year.

HORN OF AFRICA UMBRELLA PROGRAM OBJECTIVE

The objective of the HoAI Umbrella Trust Fund is to support Horn of Africa countries to implement the HoA Initiative and to deepen regional economic integration in the Horn.

This is being achieved through the development of preparatory and design studies for the identified priority investments, provision of technical and advisory assistance to support evidence-based knowledge and learning, delivery of institutional capacity building, convening countries and all stakeholders around regional priorities, and the provision of grant co-financing for investment projects.

SCOPE OF THE HOAI PROGRAM

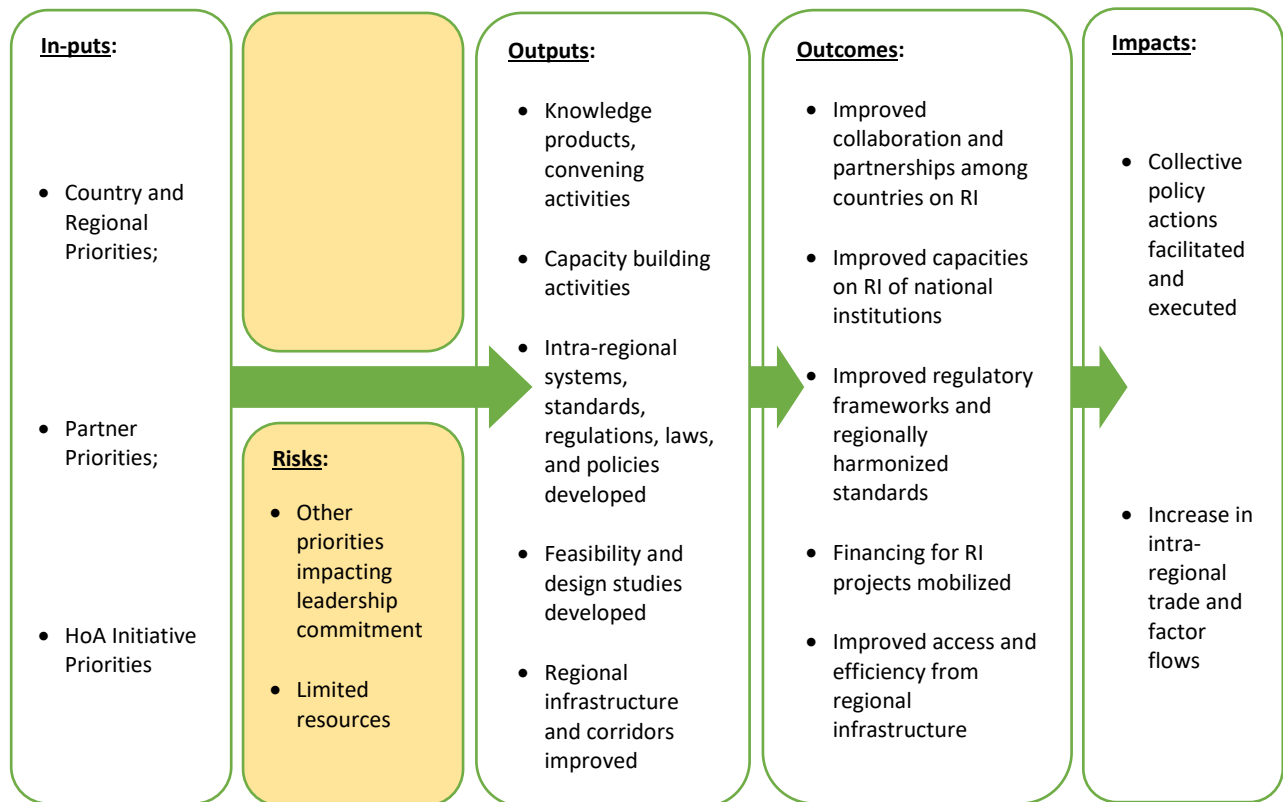
The HoAI Umbrella is supporting implementation of the HoAI Program through the following pillars:

- i. **Pillar 1: An Interconnected Horn** will implement cross-border regional infrastructure projects across a spectrum of thematic areas such as economic transport corridors, energy and digital among others.
- ii. **Pillar 2: More Trade, More Growth, More Jobs** will focus on trade and economic integration covering trade facilitation, regional value chains, and improvements in the investment climate. Activities supported under this pillar could include such topics such as logistics, behind-the-border regulatory convergence, trade strategy and negotiations, and planning and facilitation of cross-border infrastructure, particularly in the areas of urban infrastructure, transport, trade facilitation and private sector development
- iii. **Pillar 3: A Resilient Horn** will focus on building resilience to climatic shocks, e.g. the current locust crisis and to conflict and displacement. Activities supported could include implementing effective mitigation practices and adaptation mechanisms such as innovative financing instruments ranging from insurance schemes to concessional financing for climate- or refugee-related interventions.
- iv. **Pillar 4: A Skilled Horn** will focus on human capital development to find regional solutions to improve human capital and service delivery in view of the current global health pandemic and its potential long-term impacts. Activities support under this pillar could include modernizing education (teaching practices, measuring learning, curricula reform, leverage technology); health (piloting health delivery systems, universal coverage, support for vulnerable populations, technology-enabled diagnostics and delivery); and social protection systems (piloting tech-enabled transfers, employment through digital economy interventions and social insurance).

THEORY OF CHANGE AND INDICATIVE RESULTS FRAMEWORK

The HoAI MDTF's theory of change considers how outputs produced by the MDTF lead to outcomes and impacts that facilitate regional integration (see Figure 3). An indicative results framework for the MDTF will comprises results at four levels: operational efficiency and effectiveness, outputs, outcomes, and impacts. The full results framework is at Annex 3.

Figure 1: Theory of Change



The HoAI MDTF is financing activities consistent with its objectives and that are aligned with the four pillars of the Horn of Africa Initiative. Five broad types of activities are being financed from the Umbrella MDTF:

- i. **Advisory Services and Analytics on RI Priorities** such as upstream research, analysis, surveys, studies, policy notes, etc. including expert advisory services, training, and human resource or organizational development to inform project development; support reform diagnostics and implementation; and institutional strengthening.
- ii. **Technical Assistance to Design Bankable Projects** such as downstream project identification or preparation, e.g. feasibility and design; social and environmental and social safeguards studies, assessments and action plans, etc.
- iii. **Convening of countries and stakeholders** through policy dialogues, conferences, and workshops on thematic areas related to regional integration; outreach activities that provide a platform for dialogue among key stakeholders (e.g. CSOs, youth groups, media, non-governmental organizations) and that capture and disseminate good practices using a variety of communication/media tools; leading to twinning arrangements (e.g. between institutions in Africa and OECD countries); and South-South knowledge exchange, in particular with countries that have had successful experiences in promoting regional integration, trade and cooperation.
- iv. **Investment Financing (Goods and Works)** including implementation of pilots to test

innovative intervention and co-financing for the Bank’s investment projects.

- v. **Program Management and Administration** for supporting program governance issues, financial management of the MDTF, M&E and reporting and all Partnership Council related communications; planning and executing work plans and budgets; managing communications and outreach; and disseminating lessons learned.

The selection of activities and allocation of funds has been based on criteria that were agreed with the donor. As agreed, the largest allocation is to Pillar 2 for Infrastructure, but there is also a significant allocation to Resilience, with a focus on pastoral economies that are often directly affected by conflict and its spill-over effects.

Table 1: Funding allocations by HoAI Pillars

Pillar	Sector	Grant amount	Percentage
Pillar 1	Trade Facilitation	\$ 400,000	3%
Pillar 2	Digital	\$ 1,425,000	10%
	Energy	\$ 1,000,000	7%
	Transport	\$ 5,180,000	37%
Pillar 3	Human Capital	\$ 1,000,000	7%
Pillar 4	Resilience	\$ 5,000,000	36%

STATUS OF IMPLEMENTATION AND PLANS FOR THE PERIOD MAY 2023 – JUNE 2024

During the initial stages of implementation of the MDTF, the focus of activities has been on selecting and financing activities that directly support the identification, preparation, and development of investment operations along the priority pillars and in support of the priority package. Generally, regional integration projects require additional attention and efforts, especially when coordination between countries is required and/or when security concerns cause constraints.

At the time of reporting, eighteen activities had been selected for grant financing of which thirteen are under implementation and four have been completed. The first Annual Work Plan (AWP) was costed at \$11.2m, of which \$2.7 million has been disbursed and \$5.7 m has been committed.

During the Work Plan period May 2023 – June 2024, it is anticipated that disbursements will increase significantly as the two RETFs embedded in IDA operations for a total of \$10 m will start implementation. During this period, upon approval of the Partnership Council, there will be a fresh Call for Proposals in FY24 (July 2023-June 2024) that will lead to the third generation of grant activities to be funded from the MDTF. The Call for Proposals will be made after receipt of the disbursements from donors that are scheduled in terms of the Administration Agreement and its amendment.

WINDOW 1 - Preparing Projects

Window 1 is intended to provide resources for the preparation of Regional Integration Projects, which will be implemented with funding from IDA or other sources. There are seven grants/activities under this window, six of which are under implementation. Some effectiveness conditions for the grant supporting the Somalia HoA Integrated Infrastructure Project (SHIIP) Project are being finalized by the government and are expected within June 2023. This and the Djibouti component of the De-Risking, Inclusion and Value Enhancement of Pastoral Economies in the Horn of Africa (DRIVE) Projects are the two large projects under this Window (\$5 million each) and are good examples of the MDTF supporting project finance in eligible cases. Both are Recipient Executed activities (RETF), to be implemented by the clients, i.e., the Governments of Somalia and Djibouti. Preparation of these recipient executed projects requires additional steps, to assess the fiduciary capabilities of the recipient as well as environmental and social impact assessments of the projects and implementation is directly linked to the WB IDA operation that these grants are supporting. Further details about these two projects under this window are included in Annex 4. Financial data for all projects is provided in Table 2 below.

Table 2: Grants and budgets for Window 1: Feasibility Studies

Project Title and Objective	Total Budget Allocation (\$m)
<u>Somalia HoA Infrastructure Integration Project (SHIIP)</u>	\$5m RETF \$180,000 BETF
Development Objectives	

<i>Project Title and Objective</i>	<i>Total Budget Allocation (\$m)</i>
<p>To prepare a spatially coordinated investment pipeline of economic corridor projects, and to strengthen the national government's management of the transport and trade sectors. The Grant will co-finance component 1 Development of 400 km plus of Somalia's Regional Corridors in the amount of \$4.8 million; it also co-finances one activity (Trade Facilitation Capacity Building) of component 3 (Institutional and Capacity Development).</p> <p>The grant provides co-financing for an IDA project of \$63 m. The IDA project is approved and awaiting client actions for effectiveness. Early inclusion in the MDTF is based on the MDTF PC's decision it could be included with the project as co-financing (thus avoiding parallel processing of the MDTF grant). The project funded by the HoAI MDTF includes both a RETF and BETF. The purpose of the latter to provide supervision of the RETF as per standard practice.</p>	
<p><u><i>Horn of Africa Regional Integration of Sustainable Energy Supply Project (HoA-RISES)</i></u></p> <p>Development Objectives The Horn of Africa Regional Integration for Sustainable Energy Supply (HoA RISES) project will support activities in selected Horn of Africa (HoA) countries (Djibouti, Ethiopia, Kenya, Sudan, and Somalia) for regional interconnectivity, electrification, and access to clean cooking solutions. Firstly, the grant will fund activities to ensure the feasibility and implementability of the project design, including transmission line expansion and rehabilitation, as well as studies seeking to inform project design and implementation. Secondly, the grant will fund activities directed to supervise project implementation, as well as to perform capacity building and training of the implementing` agencies. Mentioned tasks will facilitate the implementation stage of the project and will ensure a more effective project delivery. Both sets of activities will contribute to the project development objectives of enhancing regional integration and improving energy access in the borderlands` of the Horn of Africa by enhancing the quality of project design and implementation, and by strengthening the capacity of the implementing agencies, thereby promoting a more effective and successful project delivery.</p>	\$1m
<p><u><i>Refugee Employment Advancement Program (REAP)</i></u></p> <p>Development Objectives Refugee Employment Advancement Program (REAP) grant aims to identify a suitable outcome-based funding model towards mobilizing job-creating private investments and integration programs for quality employment and self-sufficiency of refugees and vulnerable populations in the HoA. With a focus on women and youth, this is aligned with the</p>	\$350,000

<i>Project Title and Objective</i>	<i>Total Budget Allocation (\$m)</i>
HoAI priority to address resilience through local employment for sustainable transition from development assistance towards more market-financed programs.	
<u><i>Green Digital infrastructure and broadband connectivity</i></u> Development Objectives The Series of Projects (SOP) development objective is to promote the expansion of an integrated digital market across Eastern Africa by increasing cross-border broadband connectivity, data flows and digital trade in the region. SOP development objectives is to put in place foundations for regional digital market integration in the Eastern Africa region by increasing access to affordable broadband services through more cross-border connectivity and strengthening the enabling environment for cross-border digital services. Participants of SOP-I and II will include Ethiopia, Djibouti, Somalia, South Sudan, East African Community (EAC) and Intergovernmental Authority on Development (IGAD).	\$425,000
<u><i>Djibouti, De-Risking, Inclusion and Value Enhancement of Pastoral Economies in the HoAI</i></u> Development Objectives The project development objectives are to enhance pastoralists' access to financial services for drought risk mitigation, include them in the value chains, and facilitate the livestock trade in the Horn of Africa. The BETF has the same development objective and is intended for supervision of the RETF grant.	RETF \$5 m BETF \$200,000
<i>TOTAL</i>	<i>\$12.100.000</i>

Window 1: Plans and budgets for July 2023 - June 2024

Several analytics work and feasibility studies will continue to be implemented to take forward the priority projects in the infrastructure pillar as recorded in the priority package agreed by the Horn of Africa Finance Ministers of Kenya, Ethiopia, Somalia and Djibouti in October 2019. Current estimates indicate that about US\$ 150 million would be required to undertake the feasibility studies under Pillar 1 in 2020-2025. The Partnership Council has agreed that about \$25m of the MDTF currently available resources be allocated to this activity over the life of the MDTF, with frontloading to the extent possible.

To date, \$12.1 million (of the total grants amounting to \$15.5 million) has been allocated to grants under this category. The feasibility studies would need to be prioritized given the limited resources available in the MDTF. In terms of previous guidance from the Partnership Council, the following criteria have been applied for prioritizing the feasibility studies within the agreed

HoA priority package: (i) level of country client readiness; (ii) likelihood of investment financing available for the projects upon completion of feasibility studies; (iii) likely availability of co-financing / parallel financing from non-MDTF sources for the feasibility studies; and (iv) ensuring reasonable balance in support for studies / investments across HoA countries and across the four pillars of HoA Initiative.

Based on these criteria, seven activities have been selected for funding including two large feasibility studies to be undertaken as Recipient Executed, while the others are Bank Executed.

For July 2023 – June 2024, as stated earlier, the plan includes issuing a Call for Proposals for competitive selection of candidate activities for grant funding from this window, after receipt of the scheduled contribution from donor in the coming months.

WINDOW 2 - Advisory Services and Analytics

It is building on the World Bank’s capabilities to undertake diagnostic and analytical activities, develop shared knowledge and learning and technical assistance to client countries. In the HoAI MDTF these capabilities are being deployed effectively, supported by eight grants with a total value of \$1,850,000 (see Table 3 below for the list of grants). The range of topics covered is broad, including trade, human development, digitalization, and medical supply chains. These smaller grants are of shorter duration. Two grants have already been completed and four more will be completed during the period up to June 2024. Despite the smaller size, these grants can still have a significant leveraging effect, as precursor of World Bank lending to regional integration priorities. All eight grants under the ASA Window contribute to WB operations by providing diagnostics and analytics that feed into the design and implementation of these programs. The strategic grants have been instrumental in leveraging substantial IDA investments in critical sectors such as pandemic preparedness, digital development, human capital development, especially among women and trade integration.

Meeting the objectives of the HoA Initiative rests on three interrelated types of activities: improved knowledge base, incentivizing countries to take policy actions and other coordinated actions, and financing of investment projects. Under this Window, the MDTF supports countries to engage in addressing selected areas of knowledge gaps with a view to identifying solution-driven recommendations. One of the approaches the MDTF deploys to incentivize countries to adopt policy actions includes developing HoA networks at technical level, to provide peer-to-peer learning incentives. The analytical products supported by the MDTF are selected on the following criteria: (i) potential to identify policy and related recommendations to advance the HoA Initiative agenda; (ii) complementarity with the HoA priority investment package; (iii) evidence of sufficient prior engagement on the topic with HoA countries; and (iv) ensure a reasonable balance between the four priority pillars under the HoA. Furthermore, targeted TA is provided for countries for implementing the key recommendations from the analyses.

Table 3: Window 2 Grants and budgets for Advisory Services and Analytics

<i>Project</i>	<i>Total Grant allocation</i>
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Project	Total Grant allocation
<p><u>Strengthening Medical Supply Chain Management Systems and Vaccine Production Capacity (Kenya & Ethiopia)</u></p> <p>Development Objectives The Project Development Objective is to support Africa CDC to strengthen continental and regional infectious disease detection and response systems.</p>	\$200,000
<p><u>HoA Study on broadband missing terrestrial links and market enabling environment.</u></p> <p>Development Objectives The World Bank is conducting a series of studies for selected countries in the Horn of Africa region, to identify demand for international capacity and supply needs countries to either get new access to a submarine cable and/or requirements for bulk purchase; as well as terrestrial infrastructure needs. In particular, the focus is to assess to what extent private financing could be leveraged and to identify public financing needs, if any, that would facilitate crowding-in of private investments. In this respect, the assignment will include an assessment of existing entry and market structure bottlenecks and recommend solutions. The objective of this study is three-fold: (i) identify infrastructure investment gaps (both submarine and terrestrial) to increase access to and transmission of international capacity to the HoA countries; (ii) identify options to fill the missing gaps focusing on crowding-in and maximizing private investments; (iii) recommendations on a regional open access strategy and other regulatory levers to advance regional broadband market development.</p>	\$200,000
<p><u>Promoting Higher Skills Development</u></p> <p>Development Objectives To assess and provide recommendations related to the challenges and opportunities for women and girls to develop higher skills via post-secondary and lifelong learning opportunities.</p>	\$200,000
<p><u>Supporting Trade Integration in HoA</u></p> <p>Development Objectives MDTF fund is to support closer trade Integration between countries in the Horn of Africa, for which the Bank is a leading partner. The objectives are: a) the formulation of reform roadmap that identifies priority trade policy, NTB, and trade facilitation reforms to achieve closer trade integration based upon engagement and policy dialogue with members countries and development partners; and b) explore ways in which the WBG can support the HoA countries to implement this reform roadmap including through a potential new trade facilitation operation and through leveraging different</p>	\$200,000

Project	Total Grant allocation
instruments (lending, DPL-PBCs, TA, etc).	
<p><u>Digital Cohesion Tools</u></p> <p>Development Objectives To support implementing agencies to design, pilot and scale-out digital innovative tools for improving social cohesion and resilience in project locations as well as uptake by partner projects.</p>	\$200,000
<p><u>Horn of Africa Umbrella Grant supporting DRIVE Project Objectives</u></p> <p>Development Objectives To enhance pastoralists' access to financial services for drought risk mitigation, include them in the value chains, and facilitate the livestock trade in the Horn of Africa.</p>	\$200,000
<p><u>Regional Approach for reducing NTBs for border communities</u></p> <p>Development Objectives To expand knowledge on identified constraints and propose actionable series of reforms for governments and institutions to unlock greater participation from the private sector. The work under this grant will also help continue the dialogue and identify policy priorities of stakeholders to ensure that HoA countries are aligned in key areas for the multi-sectoral development of trade corridors that are being supported by the WBG and other development partners.</p>	\$350,000
<p><u>Enhancing Monitoring, Implementation & Impact of HoAI Digital Tools</u></p> <p>Development Objectives To systematize the use of the Geo-Enabling method for Monitoring and Supervision (GEMS) across the regional Horn of Africa portfolio.</p> <p>The grant supports individual regional projects and the HoAI portfolio and provides monitoring and coordination among projects within a single dashboard. GEMS has been used extensively in FCV contexts, including across the Horn of Africa, to leverage field-appropriate, low-cost, and open-source technology for digital real-time data collection and analysis, as well as to enhance remote supervision, implement real-time risk monitoring, and strengthen coordination among projects and partners. It creates customized digital M&E systems to enhance the transparency and accountability of implementation across the project cycle. If used systematically across the regional portfolio, the data provided by GEMS would enable a more strategic oversight of the regional portfolio.</p>	\$250,000

<i>Project</i>	<i>Total Grant allocation</i>
Such a mapping platform – building on the Horn of Africa RRA dashboard – can strengthen portfolio-wide supervision and real-time risk monitoring. This would also provide a platform for cooperation on development activities with Horn of Africa Initiative partners, including the African Development Bank (AfDB) and the EU. Joint portfolio mapping and supervision systems that show who is doing what, where and when, across different donors can significantly help with strategic planning and coordinating of interventions, to maximize impact and avoid overlap.	
<i>Total grant amount allocated to ASA and TA</i>	<i>\$1.800.000</i>

Window 2: Plans and budgets for July 2023 - June 2024

For July 2023 – June 2024, as stated earlier, the plan includes issuing a Call for Proposals for competitive selection of candidate activities for grant funding from this window, after receipt of the scheduled contribution from donor in the coming months. The prioritization of roadmap for borderlands development in the Horn of Africa, as adopted unanimously by the Finance Ministers in the 16th Ministerial in Washington DC on April 12, 2023 will be maintained in financing grant activities under this window for 2023-24.

WINDOW 3 - Convening of Countries and Stakeholders

The HoA MDTF has been designed to support the work plan of the HoA Initiative, which states that “It is important to have a strong ‘ground game’ under the HoA Initiative, i.e. to bring countries together at policy and technical levels to build consensus on how to deepen the integration in the Horn. These will be taken forward through convening of regular meetings of countries to discuss specific issues based on an agreed forward workplan. These events would be supported by professional facilitators who can undertake teambuilding efforts between participants from different countries. Other areas to be supported under this activity include communication and outreach and provision of targeted South-South exchanges to support the regional integration agenda in the Horn and outreach to potential donors for fundraising. Together with the HoA countries, the WB and DPs will continue outreach to donors and private sector for investment financing opportunities for the projects with completed feasibility studies.”

In keeping with this objective, the Window 3 of the MDTF supports activities that facilitate and strengthen regional cooperation among the HoA member states, including ministerial and technical meetings and workshops on priority agendas. In addition, this Window also supports the Horn of Africa Initiative Secretariat/Fiduciary Support Team through a recipient-executed grant set up with the Inter-University Council of Eastern Africa, a specialized institution of the East African Community.

WINDOW 3 – Convening of Governments and Stakeholders

Grants and budgets for Window 3

Support to the Horn of Africa Initiative Secretariat

Support is provided through a RETF grant managed by the Inter University Council of East Africa (IUCEA), selected after an extensive evaluation of the comparative advantages of several candidate institutions, in close collaboration with the EU. The task of supporting the HoAI Secretariat is complicated by the rotating Chair. To avoid setting a new RETF with every rotation of the Secretariat, the option to contract IUCEA as fiduciary agent to manage the RETF was selected, while the Bank manages operational control over the grant and the activities, in consultation with the development partners. The Bank provides oversight and supervision in carrying out the decisions of the Horn of Africa Initiative (ministers and development partners) through the Secretariat in an efficient and cost-effective manner. The objective of the RETF grant is to manage the resources necessary to support the Horn of Africa Initiative Secretariat to achieve the objectives of the Horn of Africa Initiative (HOAI). The Project consists of the staffing support to the HOAI Secretariat, and capacity building of the HOAI Secretariat.

The key function of the Secretariat is to support the Chair, HOAI counterparts in countries, as well as Development Partners (DPs) in the efficient and effective implementation of the Initiative. The Secretariat works closely with “National HoAI Focal Points (FPs)” (officials at the Ministries of Finance) and “National HOAI Advisers (NAs)” based in each country. In 2022, a Trade Specialist was funded by AfDB and attached to the Secretariat. The Secretariat and its extended counterparts thus provide essential support in the implementation of the Initiative. They play a critical role to ensure that the Initiative can operate effectively.

In a nutshell, the RETF with IUCEA is set up for a period of two years and became effective on Feb 4, 2022 with a total grant amount of \$1 million. To date, the World Bank has disbursed a total of USD 541,655, representing 54.2 % of the grant. Out of this, IUCEA has incurred a total expenditure of USD 422515 on consultancy (staffing of Secretariat), Operations (meetings of the Initiative, website maintenance) and Goods (office equipment for the Secretariat). IUCEA is also allowed a fiduciary administrative fee of USD 5000 per month for providing fiduciary services to the grant. The World Bank Financial Management and Procurement Specialists in Nairobi have continued to provide oversight to the management of the grant. More details are at Annex 4.

Plans and budgets for July 2023 – June 2024

Main activities envisaged in support of the HoAI Secretariat are the following:

- (i) Move the HoAI Secretariat from Nairobi to Addis Ababa in May 2023
- (ii) Plan and deliver the Heads of States’ Summit in early 2024
- (iii) Support Ministerial/High level Meetings.
- (iv) Help formulate future support to the Initiative as it evolves over time.

WINDOW 4 - Program Management & Administration

The role of the Bank regarding the HoAI MDTF covers several areas of responsibility. As with all Trust Funds, the principal responsibility is fiduciary management of the MDTF including supervising the grants. Additionally, there are responsibilities regarding the broader HoA Initiative, including providing technical advice to HoAI member countries, support and coordinate development partners in the HoAI and outreach with development partners who could potentially support the HoAI, either directly or through the MDTF.

The HoAI MDTF management includes the supervision of several Recipient Executed TFs that fund feasibility studies and the HoAI Secretariat. In many cases the feasibility studies will involve cross border projects and will require additional coordination efforts. Ensuring these RETF activities are being well implemented, and technical inputs are provided to partner countries in a timely manner is among the main responsibilities. Similarly, there are responsibilities to ensure that BETF activities are well implemented. This includes coordination between technical areas and counterparts in member countries and the development partners.

Preparing Partnerships Council (PC) reports and meetings is one of the essential tasks for Program Management. In addition, the activities include facilitating technical collaboration and consultations between HoAI member countries, development partners and the Bank, such as the workshops on digital development for Ethiopia, Somalia and South Sudan.

The active outreach and engagement with current and potential partners constitute another significant stream of activities, executed in close coordination with the HoAI Secretariat and development partners, particularly the EU. The budget for implementation support and program management includes primarily staff costs and travel. For these activities, the WB Program Management Team is closely coordinating with the HoAI Secretariat.

The roles and responsibilities for PM&A for the MDTF are clearly distinguished in the table below.

Table 5: Roles and responsibilities of the WB PM&A

WB Program Management & Administration
Responsible for management and execution of MDTF in accordance with WB fiduciary responsibilities and reporting against MDTF results framework
Mobilizing WBG support and financing of HoAI programs through IDA, incl. coordination of WBG departments and support to preparation of lending operations
Outreach to development partners and fundraising for additional MDTF contributions
Coordinate WBG support to HoAI activities

Table 6: Budget for Window 4: Program Management & Administration

Project	Total Budget Allocation during MDTF
Program Management & Administration	Euro 1.5 million (5% of the Grant)
Total amount allocated to PM&A	USD 500,000
Total amount disbursed on PM&A	USD 343,000
Total amount in available balance	USD 128,000

DONOR DISBURSEMENTS

An initial disbursement of Euro 10 m (US\$11.908.000) was made by the EU at the time of the signing of the MDTF Administration Agreement in May 2021. A second disbursement of Euro 6 million (US\$6.171.000) was made in FY 2023. An amendment to the Administration Agreement was carried out with full approval of the donor in FY23. The amendment gave effect to a new disbursement schedule which provisioned Euro 10 million for FY2022, followed by Euro 6, 3 and 1 for the following years.

It should be noted that the budget for the initial AWP and the tentative costs included for the total five-year period have been based on the exchange rates for € and US\$ as in late March 2021 (\$1.17). The actual exchange rates are determined at the time when the contributions by the EC are received by the World Bank.

MONITORING AND REPORTING

The implementation of the MDTF is monitored by the Program Management Team and reported to the Partnership Council. The reporting will include updates of progress in the four categories of activities, financial reporting and results achieved against the results framework of the HoAI UP.

LOOKING AHEAD

Strategic priorities for the next period of implementation, from May 2023 to June 2024, the HoAI MDTF will be focused on the following activities:

- Continuation and completion of ongoing grants
- Continued support and collaboration with the HoAI Secretariat
- Issuing of a new Call for Proposals for MDTF funded activities in support of preparation and implementation of the IDA RI portfolio and DP funding for HoAI programs. Activities will include project preparation and ASA activities.
- Sharing of lessons learned with HoAI for other RI activities in Africa.

WAY FORWARD

- The HoAI Umbrella MDTF has been a pioneer in catalyzing regional integration in the Horn of Africa for its sustainable development through regional approaches. It is imperative that the MDTF is scaled up through broadening and deepening the donor base of the MDTF. Coordinated efforts by the EU and the Bank at exploring new donors to the MDTF will be essential, going forward. EU and the Bank may jointly approach donors such as Germany, the Netherlands, Norway, Spain and Italy to join the MDTF. Efforts at leveraging support from non-European donors, particularly in the Gulf, may be intensified.
- Secondly, the success and impact of the Horn of Africa Umbrella experiment for the Horn must be scaled up and expanded through similar mechanisms for building regional integration and cooperation in other sub-regions of Africa, and their regional synergies with the Horn.

ANNEX 1: FINANCIAL HIGHLIGHTS

Core data	Amounts	Value in US\$
		During reporting period
Total committed funding by the EU	Euro 30 million	\$33,492,300
Amount disbursed by EU	Euro 16 million	\$18,079,000
Investment income		\$473,310
Cost recovery (by Central Units)		[\$300,000]
Indicative budget in previous work plan		\$11,200,000
Funds allocated to RETFs		\$11,000,000
Funds allocated to BETFs		\$2,305,000
Funds disbursed and committed by RETFs (actuals)		\$6,000,000
Funds disbursed and committed by BETFs (actuals)		\$1,960,000
Disbursed and committed for Program Management and Administration		\$344,000
Disbursed and committed for support to HoAI Secretariat		\$542,000
TF cash balance		\$8,000,000
Funds available for new commitments		\$2,790,000
Expected next Call of Funds May 31, 2023		Euro 6 million for CY2023 + Euro 4 million pending from 2022 Call of Funds ²

² As per the Amendment 1 to the Administration Agreement.

Annex 2

LIST OF TRUST FUNDED ACTIVITIES

TF number	Grants	TTL	BE/RE	Grant Amount	Amount transferred to grant	Disbursed	Commitments	Available Budget	BURN RATE 1	BURN RATE 2	Activation date	closing date
WINDOW 1	PREPARING PROJECTS											
TF0B7152	TF0B7152-Horn of Africa Umbrella Program	Caroline MCC Hailey	BE	\$ 200,000.00	\$ 200,000.00	\$ 171,691.29	\$ -	\$ 28,309	86%	86%	8/27/2021	11/30/2022
TF0B8407	TF0B8407-Djibouti: De-Risking, Inclusion and Value Enhancement of Pastoral Economies in the Horn of Africa Project	Caroline MCC Hailey	RE	\$ 5,000,000.00	\$ 5,000,000.00	\$ -	\$ -	\$ 5,000,000	0%	0%	1/17/2023	9/30/2027
TF0B9496	TF0B9496-Supervision of the Somalia - HORN OF AFRICA INFRASTRUCTURE INTEGRATION PROJECT	Adam Stone Diehl	BE	\$ 180,000.00	\$ 35,000.00	\$ 31,148.91	\$ -	\$ 3,851	89%	17%	9/13/2022	6/30/2027
TF0B8235	TF0B8235-Horn of Africa Regional Integration of Sustainable Energy Supply Project	Xiaoping Wang	BE	\$ 1,000,000.00	\$ 1,000,000.00	\$ 23,750.99	\$ -	\$ 976,249	2%	2%	3/23/2022	8/31/2028
TF0B9367	TF0B9367-Somalia – Co-Financing of HoA Integrated Infrastructure Project (SHIIP) -	Adam Stone Diehl	RE	\$ 5,000,000.00	\$ -	\$ -	\$ -	\$ 5,000,000	0%	0%	NA	9/30/2026
TF0B9690	TF0B9690-Refugee Employment Advancement Program (REAP)	Uloaku Olewole	BE	\$ 350,000.00	\$ 350,000.00	\$ 9,544.85	\$ -	\$ 340,455	3%	3%	9/30/2022	12/31/2023
TF0C0033	TF0C0033-Green digital infrastructure and PCM for broadband connectivity in Ethiopia, Somalia and South Sudan	Naomi J Halewood	BE	\$ 425,000.00	\$ 370,000.00	\$ 199,364.32	\$ 22,714.99	\$ 147,921	60%	52%	11/14/2022	6/30/2024
WINDOW 2	ASA			\$ 12,155,000.00	\$ 6,955,000.00	\$ 435,500.36	\$ 22,714.99	\$ 11,496,785	34%	23%		
TF0B6730	TF0B6730-Strengthening Medical Supplies Supply Chain Management Systems and Capacity for Vaccine Manufacturing in Kenya and Ethiopia	Fernando XM Torres	BE	\$ 200,000.00	\$ 200,000.00	\$ 103,131.44	\$ 8,616.18	\$ 88,252	56%	56%	10/26/2021	4/30/2024
TF0B6943	TF0B6943-HoA Study on broadband missing links and regional market enabling environment	Naomi J Halewood	BE	\$ 200,000.00	\$ 200,000.00	\$ 186,529.32	\$ 8,400.00	\$ 5,071	97%	97%	9/27/2021	11/30/2030
TF0B6942	TF0B6942-Horn of Africa Umbrella Program --Promoting Higher Skills Development for Women and Girls in the HoA	Roberta Malee Bassett	BE	\$ 200,000.00	\$ 200,000.00	\$ 199,686.11	\$ 284.00	\$ 30	100%	100%	10/12/2021	2/28/2023
TF0B8328	TF0B8328-Supporting Trade Integration Reforms in HOAI countries	Steven Farji Weiss	BE	\$ 200,000.00	\$ 200,000.00	\$ 183,413.15	\$ 15,416.33	\$ 1,171	99%	99%	3/31/2021	12/31/2022
TF0C0076	TF0C0076-Digital Social Cohesion Tools	Matthew Stephens	BE	\$ 200,000.00	\$ 200,000.00	\$ 28,187.76	\$ 6,435.00	\$ 165,377	17%	17%	12/1/2022	6/30/2024
TF0C0653	TF0C0653-HORN of Africa Umbrella Program	Caroline MCC Hailey	BE	\$ 250,000.00	\$ -	\$ -	\$ -	\$ 250,000	0%	0%	2/6/2023	6/30/2023
TF0B9854	TF0B9854-Adopting regional approach for reducing NTBs for border communities in Horn of Africa	Alejandro Espinosa-Wang	BE	\$ 350,000.00	\$ 200,000.00	\$ 107,801.44	\$ 58,290.44	\$ 33,908	83%	47%	10/21/2022	10/31/2023
TF0C0641	TF0C0641-Enhancing the Monitoring, Implementation and Impact of Horn of Africa Projects Using Digital Tools at the Portfolio and Project Levels	Bernhard Metz	BE	\$ 250,000.00	\$ 250,000.00	\$ -	\$ -	\$ 250,000	0%	0%	1/31/2023	5/31/2025
WINDOW 3	CONVENING			\$ 1,850,000.00	\$ 1,450,000.00	\$ 808,749.22	\$ 97,441.95	\$ 793,809	50%	46%		
TF0B7882	TF0B7882-Horn of Africa Coordination Support Team Fiduciary Institution Project	Prashant Singh	RE	\$ 1,000,000.00	\$ 1,000,000.00	\$ 541,655.00	-	\$ 458,345	NA	NA	2/18/2022	1/31/2024
WINDOW 4	PM&A											
TF0B6672	TF0B6672-HOAI UTF PM&A	Prashant Singh	BE	\$ 500,000.00	\$ 500,000.00	\$ 256,926.39	\$ 119,850.00	\$ 123,224	75%	75%	8/25/2021	11/30/2030
				\$ 1,500,000.00	\$ 1,500,000.00	\$ 798,581.39	\$ 119,850.00	\$ 581,569				
TOTAL MDTF				\$ 29,510,000.00	#####	\$ 3,287,080.55	\$ 360,163.88	\$ 25,162,756	20%	12%		

ANNEX 3: INDICATIVE RESULTS FRAMEWORK

HoA UP

Institutional Capacity and Knowledge Development

In-puts

- Country and Regional Priorities
- WB RI and FCV Strategies
- Donor Priorities
- HoA Initiative Priorities

Assumptions

- Continued government commitment
- Continued resources

Risks

- Macro and other shocks
- Factors impacting leadership commitment
- Limited resources

Out-puts

- Studies for preparing bankable projects and Upstream Support to RI Enabling Environment (Enabling and Advisory Services)
- Convening (Champions Process, Development Coordination Council Work)
- Capacity Building and Policy Advice (Regional Programs, Country Programs, GPs, ASA, IFC)

Assumption

⚡:

Outcomes

- Harmonization of connectivity standards, policies and cross-border trading arrangements improved
- Financing for RI projects mobilized

TRADE FACILITATION

- Harmonization & simplification of customs & transit procedures, documentation, regulations improved.
- Better border and customs management programs implemented.

HUMAN CAPITAL DEVELOPMENT

- Workforce Trained and Skilled, number of regional programs identified
- Coordination regional platforms established in priority areas.

RESILIENCE

- Regional platforms for coordination established.
- Number of regional programs identified to increase capacity of vulnerable targets to face, response, recover and adapt to uncertainty and the risk of shocks (crisis & conflicts, Food insecurity, Income loss.

HoA UP concessional financing + financing leveraged from IDA and other

Investment Financing

In-puts

- Downstream investment (Concessional co-financing, WBG Lending and Guarantees: IPF, DPF, IFC, IS, MIGA, other private financiers)

Assumptions

- Political commitment
- Financing from public and private resources

Risks

- Fiscal imbalances, reduced national control, asymmetry in knowledge & information flows, delays in Local Reform

Outputs

- Regional infrastructure (Energy, ICT, Transport) links constructed or improved.

TRADE FACILITATION

- Programs to strengthen trade facilitation and regional value chains.

HUMAN CAPITAL DEVELOPMENT

- workforce trained and skilled, interoperable systems deployed, learning networks completed, vulnerable groups reached

RESILIENCE

- Programs to increase capacity of vulnerable targets to face, respond, recover and adapt to uncertainty and the risk of shocks (crisis & conflicts, food insecurity, income loss, climate change, etc.)

Short-Term outcomes

- Reduced regional market fragmentation.
- Increased connectivity between regional market.
- Increased private sector activity

- Reduced non-tariff barriers to regional trade.
- Increased linkages in regional credit and capital markets.

- Improved collaboration of regional actors regarding diseases surveillance, skills specialization, cross-border ID systems interoperability, and women's empowerment

- Improved regional collaboration to strengthen ability of region / countries to identify and address underlying regional risks and conflict drivers

Medium-term outcomes

- Established functioning regional markets in energy, transport and ICT and increased private investment flows

- Improved competitiveness (strength and productivity) of regional value chains.
- Improved export performance of regional value chains.

- Improved regional convergence through approaches sharing country ID systems, regional health platform, universities/highly skilled students, legal framework to facilitate women

- Increased collective action to address risks associated with crisis and conflict, food insecurity, income loss, climate change, transboundary waters, natural resource management

Long-term outcomes

- Increased access to affordable and quality energy, digital and transportation services.
- Facilitated intra-regional trade

- Increased Intra-regional trade and factor flows private sector engagement

- Promoted cross-border movement, integration of skilled labor, improved regional pandemic prevention, facilitated demographic transition

- Increased adaptation and resilience to shocks, decreased regional conflicts, political risk and cross-border constraints

EXAMPLES OF HOAI MDTF FUNDED GRANTS/ACTIVITIES

This annex includes detailed reporting on a selection of MDTF funded projects, including:

1. Green digital infrastructure and PCM for broadband connectivity in Ethiopia, Somalia and South Sudan
2. Enhancing Regional FCV Monitoring and Implementation in Insecure Settings with Digital Tools
3. DRIVE: “De-Risking, Inclusion and Value Enhancement of Pastoral Economies in the Horn of Africa”
4. Refugee Employment Advancement Program (REAP)
5. Digital Social Cohesion Tools
6. AFE Regional Trade Facilitation Project
7. Somalia – Horn of Africa Infrastructure Integration Project
8. Strengthening Medical Supplies Supply Chain Management Systems and Capacity for Vaccine Manufacturing in Kenya and Ethiopia
9. Horn of Africa Coordination Support Team Fiduciary Institution

1. Green digital infrastructure and PCM for broadband connectivity in Ethiopia, Somalia and South Sudan

This Bank Executed grant has financed key activities to advance the preparation of the Eastern Africa Regional Digital Integration Project (EA-RDIP) Series of Projects (SOP) I (P176181).

The overall performance of this project has been satisfactory³. The project started in November 2022 with a grant allocation of \$425,000, of which about 60% has been utilized, and will be completed by June 2024.

EA-RDIP SOP-I includes Somalia, South Sudan, the East African Community (EAC) and the Intergovernmental Authority for Development (IGAD). The Series of Projects (SOP) development objective is to promote the expansion of an integrated digital market across Eastern Africa by increasing cross-border broadband connectivity, data flows and digital trade in the region. The development objectives of the SOP is to advance digital market integration in the Eastern Africa region by increasing affordable access to regional broadband connectivity and strengthening the enabling environment for cross-border digital services.

Key deliverables and achievements achieved during the reporting period include:

- Missing Broadband Links in HoA Study: <https://www.hoainitiative.org/missing-broadband-links-in-the-horn-of-africa-region/>
- Completion of Safeguards instruments for all four recipients including Environmental Safeguards and eWaste Management Plans.
- Decision Meeting by the Regional Operation Committee completed February 28, 2023.
- Negotiations with counterparts of three governments completed April 6, 2023.
- Start of preparation of World Bank operation EA-RDIP SOP-II (P180931) with Djibouti and Ethiopia. Concept Note review meeting is slated for May 16, 2023, and Board November 2023.
- EA-RDIP SOP-I Workshop – which brought together the project recipients Ethiopia (when it was part of SOP-I); Somalia and South Sudan. The workshop was held September 2, 2023, in Addis Ababa, Ethiopia.
- Environment and Social Safeguards instruments.
- Preparation and presentations at the 15th Ministerial Meetings on March 8, 2023 (attached).



HoA Digital Policy
Matrix-3-7-23-FINAL₁



Final EA-RDIP for
HoA.pptx

Client satisfaction for this project is high (5 on a scale of 6). Both Somalia and South Sudan counterparts have expressed on numerous occasions their appreciation for the WB and the EU on providing support to the Digital Integration agenda. They see digital sector to be critical to nation building which both countries are pursuing after decades of conflict. They see it as a key

³ HU Highly Unsatisfactory, U Unsatisfactory, MU Moderately Unsatisfactory, S Satisfactory, MS Moderately Satisfactory HS Highly Satisfactory

input to developing their economies and also to integrate with the broader Eastern Africa region and to participate in regional trade integration efforts. They were appreciative of the joint Ethiopia-Somalia-South Sudan workshop as the Ministries of Communications and Telecom Regulators had not before. The regulators in all three countries are newly established and have a lot to learn from each other. They realized that the real benefits of digital development will come when there is regional broadband connectivity and there is free movement of digital services which is not yet happening in the HoA and even the Eastern Africa region.

The project has had an impact in two main ways:

- The Grant has provided opportunities for knowledge sharing among the HoA countries one of which is highlight in the following link: <https://www.hoainitiative.org/ethiopia-hosts-ea-rdip-exchange-workshop/>
- The Grant supported a key piece analytical work which will inform broadband internet infrastructure deployment in the Horn not only under the WB project but by other projects. The study can be found here: <https://www.hoainitiative.org/missing-broadband-links-in-the-horn-of-africa-region/>

Lessons learned by the project include that for workshops, it would have been beneficial to have participation by IGAD and not just the countries. IGAD is also a recipient of EA-RDIP. This way more of the regional activities could have been introduced and discussed early on. Learning from this, for the project launch workshop (after EA-RDIP goes to Board in May 2023 both countries and IGAD will be invited. Further information about the workshop can be obtained at this link: <https://www.hoainitiative.org/ethiopia-hosts-ea-rdip-exchange-workshop/>.

The project team has maintained contact with the EU through several meetings with the EU in particular (DG Connect and Global Gateway teams); and with AfDB and Smart Africa.

Top priorities for the project for the coming period include:

- Taking EA-RDIP SOP-I to the Board of the World Bank and develop SOP-II into the Project Concept Note stage by end the end of June 2023.
- Ramping up on SOP-I implementation with supervision support, knowledge sharing workshops between HoA recipients.

2. Enhancing Regional FCV Monitoring and Implementation in Insecure Settings with Digital Tools

This grant has helped make important steps to systematize the use of the Geo-Enabling method for Monitoring and Supervision (GEMS) across the portfolio in the Horn of Africa region, to enhance M&E, data collection, supervision, implementation support and development coordination. Moreover, it has supported the strengthening of a regional portfolio-wide approach to FCV monitoring. For details, please see the following sections.

Key deliverables achieved include the following:

- Regional projects such as the Horn of Africa Groundwater for Resilience (HoA GW4R) Program; and the De-risking, Inclusion and Value Enhancement of Pastoral Economies in the Horn of Africa (DRIVE) have been supported to enhance the transparency and accountability of implementation, through access to real-time field data.
- A region-wide digital project and FCV mapping and operational supervision platform has been refined (see below).
- The GEMS team, in cooperation with the Ethiopia World Bank Country Management Unit (CMU) launched a close engagement with the Ethiopian government and agreed with the Minister if planning to integrate the GEMS method and tools into the government's development monitoring systems, incl. for post-conflict development activities in the Tigray region.
- In parallel, an extensive Portfolio Mapping exercise has been launched in Ethiopia, to collect granular data on individual project implementation sites and feed the data into interactive dashboards and automatic web maps. The data includes quantitative and qualitative indicators on project implementation as well as on environmental and social risks and safeguards; precise GPS coordinates that are automatically geo-mapped; and photographic evidence on the projects from the field (see more information below). At the time of writing, data on over 1,200 project sites has been collected and fed into the dashboard.
- *A region-wide digital project and FCV mapping and operational supervision platform has been created and refined that can be used across HoA countries and development partners. See screenshot below and live dashboard here (WBG intranet login required): <https://geowb.worldbank.org/portal/apps/dashboards/7d4ee72dfce144f7b8c0a41c55cd6d60>*

Planned activities

A major next step will be to offer digital data collection and analysis capacity-building training to clients and partners in the region and feed into joint FCV and project monitoring platforms. In this regard, the team would be delighted to demonstrate the functionality of the existing dashboards and the portfolio mapping approach to donors, clients and partners. This could provide a practical platform for development coordination in the region, by being able to portray who is doing what where and when across the region through tangible and easy-to-use tools. The respective platform can also serve for FCV monitoring and programming, as further conflict-related and contextual datasets can be integrated and overlaid with project data on an ongoing basis.

Most importantly, the underlying technology and created local skills for real-time monitoring of field activities can help enhance the accountability of development interventions, as well as adaptive risk management, results reporting, and impact evaluation. This will be reached through a focus on in-depth capacity-building in digital data collection and analysis for project teams across the region, with several training workshops to be offered in-country for local stakeholders.

These results have been achieved despite some delay in finalizing the funding arrangements. Thus, disbursement has not reached the projected levels yet, but is expected to catch up in the coming months. Relatedly, given this work is very cost-efficient and does not rely on costly one-time procurement or the like, an extended activity period will help maximize its effectiveness.

Progress of the grant is rated as Moderately Satisfactory (4). The reason that the progress it is not yet rated at the S or HS level is that there have been delays in the recruitment of a dedicated Extended-Term Consultant (ETC) who is supposed to implement the core of the work. However, the ETC should be fully on board by mid-April 2023 and focused on the implementation of the program. In the meantime, the implementation of the program was initiated by a local Short-Term Consultant (STC), based in Nairobi, and supported by technical experts in the global GEMS team of staff and consultants. With the expected onboarding of the newly recruited, dedicated ETC by mid-April, the team assumes that the disbursement will continue as planned.

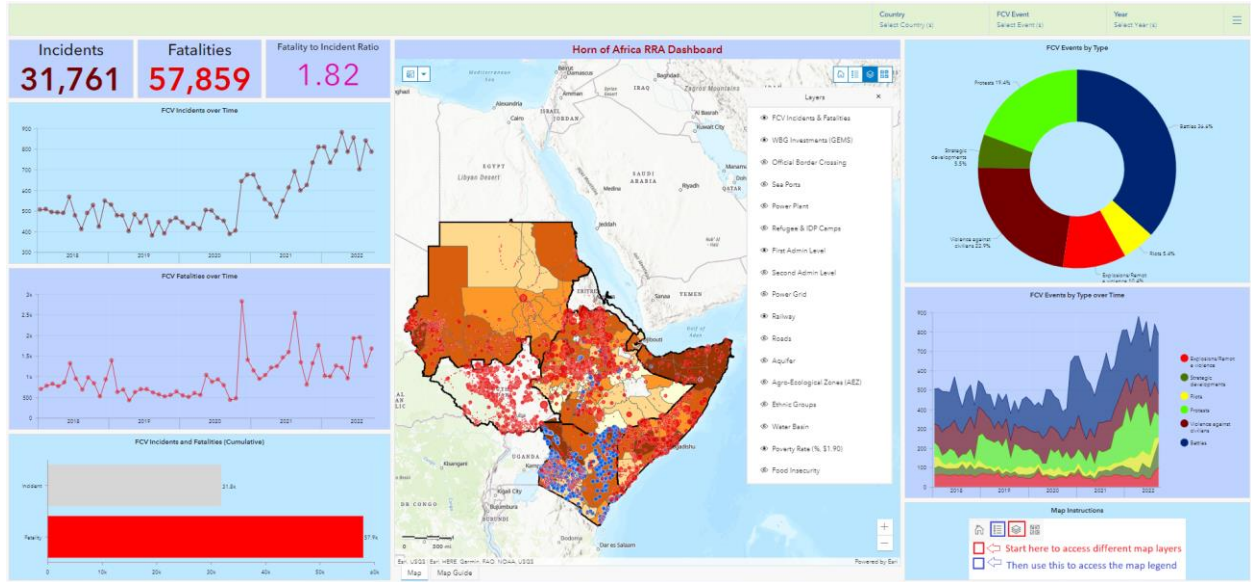
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<https://geowb.worldbank.org/portal/apps/dashboards/7d4ee72dfce144f7b8c0a41c55cd6d60>

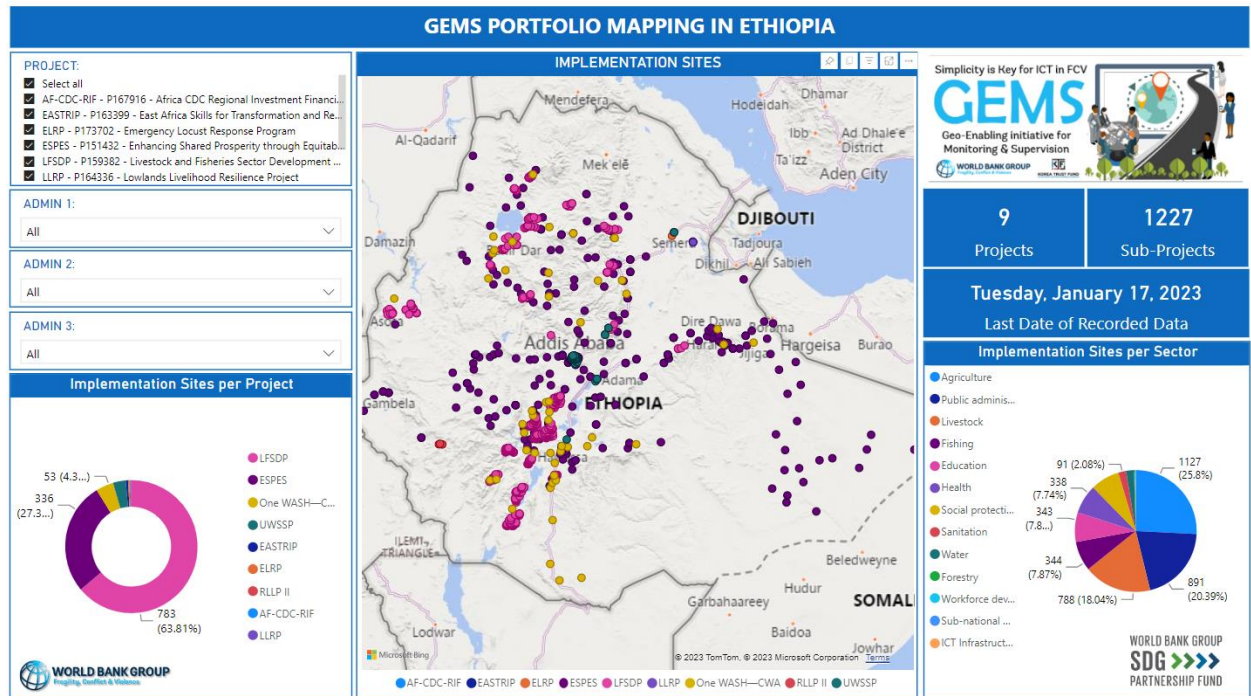
Moreover, the GEMS team, in cooperation with the Ethiopia World Bank Country Management Unit (CMU) also launched a close engagement with the Ethiopian government and agreed with the Minister if planning to integrate the GEMS method and tools into the government's development monitoring systems.

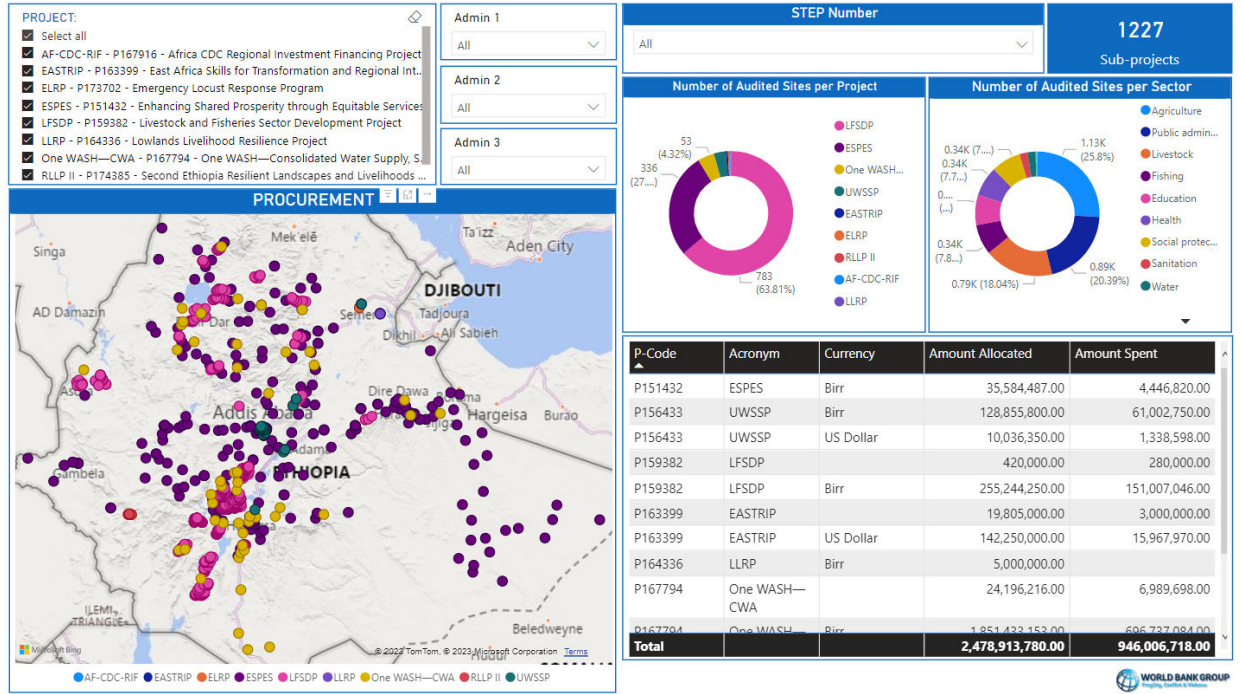
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Excerpts from HoA FCV and project monitoring dashboard:



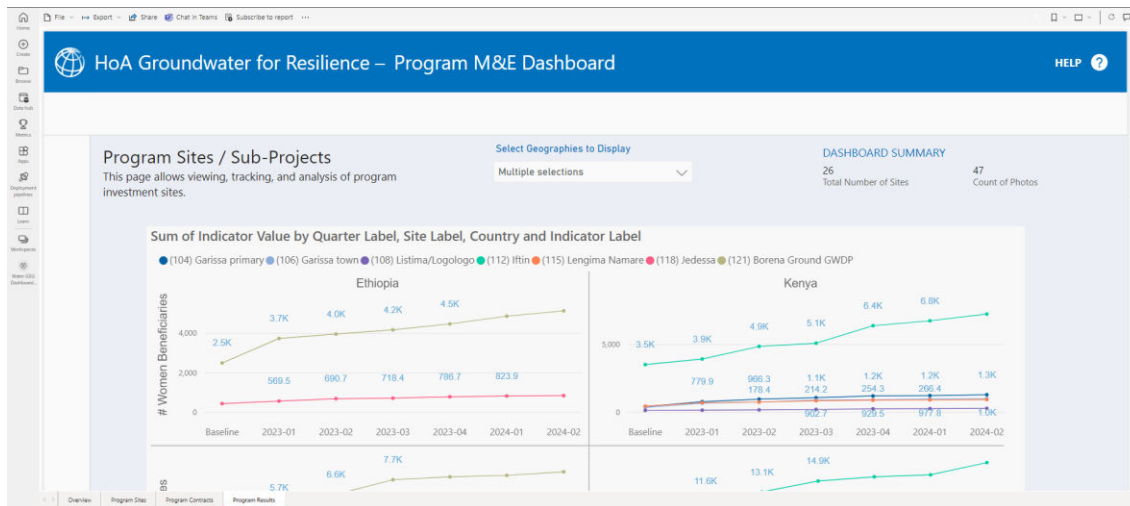
Excerpts from the Ethiopia portfolio monitoring dashboard:

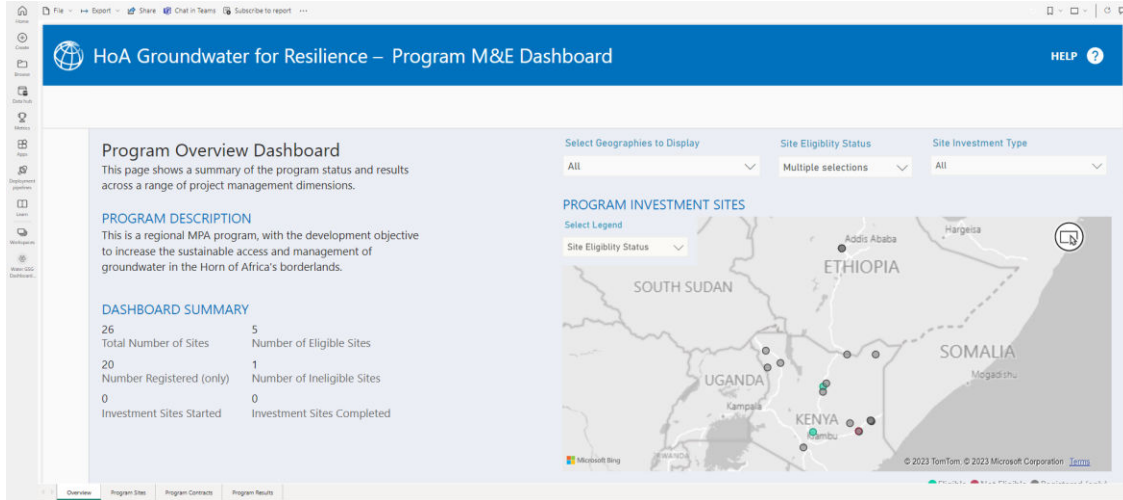




In addition to the regional FCV dashboard (see above), the grant has inter alia enabled the creation and curation of a project-specific remote monitoring dashboard for the Horn of Africa Groundwater for Resilience (HoA GW4R) Program. The dashboard, in combination with in-depth local capacity-building in digital data collection and analysis, helps enhance insights into implementation, accountability, and adaptive management.

Excerpts from HoA Groundwater for Resilience (HoA GW4R) Program monitoring dashboard:





Indicator Name	Baseline	2023-01	2023-02	2023-03	2023-04	2024-01	2024-02
Number of Beneficiaries	17,030	24,917	29,275	34,402	35,725	37,058	40,455
(104) Garissa primary	1,000	1,260	1,715	2,273	2,369	2,514	2,730
(106) Garissa town	750	973	1,132	1,173	1,250	1,356	1,470
(108) Listima/Logologo	300	2,789	3,827	5,200	5,341	5,886	6,370
(112) Ifhin	8,000	11,600	13,136	14,936	15,640	15,971	18,000
(115) Lengima Namare	980	1,172	1,247	1,375	1,419	1,448	1,545
(118) Jedessa	1,000	1,459	1,571	1,710	1,760	1,830	2,020
(121) Borena Ground GWDP	5,000	5,664	6,647	7,734	7,945	8,054	8,320
Number of Women Beneficiaries	7,814	10,560	12,173	13,038	14,943	15,837	16,783
(104) Garissa primary	420	780	966	1,076	1,207	1,231	1,298
(106) Garissa town	345	673	755	903	930	978	1,014
(108) Listima/Logologo	138	153	178	214	254	266	287
(112) Ifhin	3,520	3,930	4,860	5,099	6,390	6,752	7,251
(115) Lengima Namare	451	709	753	845	893	909	938
(118) Jedessa	440	570	691	718	787	824	845
(121) Borena Ground GWDP	2,500	3,746	3,970	4,183	4,482	4,876	5,150
Time Women Spend Collecting Water	445	343	292	246	229	204	184
(104) Garissa primary	30	24	19	18	15	13	11
(106) Garissa town	45	38	35	32	32	30	26
(108) Listima/Logologo	30	30	30	30	30	30	30
(112) Ifhin	60	47	43	36	33	31	30
(115) Lengima Namare	60	52	40	31	28	23	20
(118) Jedessa	100	60	40	32	28	25	20
(121) Borena Ground GWDP	120	92	85	67	64	53	47

Collaboration

During the implementation of the grant, there has been a close standing collaboration with the African Development Bank (AfDB). Based on the experienced impact of the GEMS method in Africa, the AfDB has decided to adopt the same tools and methods for projects funded by them, based on close support by the WBG GEMS team. Moreover, the global GEMS team has continued to deepen its cooperation with the French Agence Française de Développement (AFD) as well as the German Kreditanstalt für Wiederaufbau (KfW) in terms of digital monitoring systems.

Building upon the close cooperation with the AfDB and bilateral donors (see above), the program team aims to leverage the GEMS tools to establish an interactive geospatial donor coordination platform for the Horn of Africa. This cost-free open-source system would be open for participation by all donor and implementing agencies working in the HoA, as well as national/country-based development actors.

A major next step will be to deliver digital data collection and analysis capacity-building training for clients and partners in the region and feed into the joint FCV and project monitoring platforms. In this regard, the team would be delighted to demonstrate the functionality of the existing dashboards and the portfolio mapping approach to donors, clients and partners and offer dedicated training for all relevant counterparts. This could provide a practical platform for development coordination in the region, by being able to portray who is doing what where and when across the region through tangible and easy-to-use tools. The respective platform can also serve for FCV monitoring and programming, as further conflict-related and contextual datasets can be integrated and overlaid with project data on an ongoing basis.

Most importantly, the underlying technology and created local skills for real-time monitoring of field activities can help enhance the accountability of development interventions, as well as adaptive risk management, results reporting, and impact evaluation. This will be reached through a focus on in-depth capacity-building in digital data collection and analysis for project teams across the region, with several training workshops to be offered in-country for local stakeholders.

3. DRIVE: “De-Risking, Inclusion and Value Enhancement of Pastoral Economies in the Horn of Africa”

This project is supported by three HoAI MDTF Grants: two Bank Executed grants, of which one is closing and is almost fully disbursed, and another just started and one Recipient Executed grant, implemented by Djibouti.

The HoAI MDTF support is directly connected with DRIVE, which is a regional World Bank project focusing on i) pastoralists’ access to financial services for drought risk mitigation and ii) trade facilitation and private investment in the regional livestock value chains, to enhance pastoralists’ access to markets. One of its biggest achievements is to support collective action between Horn of Africa countries to address climate change and facilitate the livestock trade, which functions as a big driver of peace in this FCV environment.

Overall progress

The support by the HoAI MDTF is contributing in particular to trade facilitation for livestock. The Djibouti RETF, in conjunction with the other countries’ programs, has facilitated discussions between Djibouti, Ethiopia, Kenya and Somalia on the mobilization of private investment in the regional livestock value chains; and on the harmonization and interoperability of livestock traceability systems between the countries.

The initial BETF was used for the preparation of the DRIVE project. The grant produced two detailed business plans to assess private sector investment, one in a Kenyan County (Laikipia) and another one in Ethiopia to privatize the Jigjiga quarantine. The Ethiopian client has prepared terms of reference to recruit a transaction advisor to move ahead with the privatization of the Jigjiga quarantine. In Kenya the investment proposal for a vehicle to support the grass-fed red meat value chain is under review. Overall, this grant helped identify key bottlenecks that should be addressed by the public sector in order to attract private investment in the livestock value chain.

The RETF implemented by Djibouti will finance the component 2 of the Project in Djibouti: it became effective in January 2023 and the first disbursement is effective; activities have started and include the establishment of a livestock value chain fund, the facilitation of livestock trade between Ethiopia and Djibouti and the strengthening of the Djibouti standards agency.

The BETF which started in 2023 will enhance the monitoring and evaluation of the DRIVE project in all countries. Activities implemented so far include the collection of data and training of implementing agencies to geo-map the project activities using the Geo-Enabling initiative for Monitoring and Supervision (GEMS) process. In addition, the team is collecting results stories on very strong start of the project to enhance access of pastoralists to financial services. Those results stories are expected to be ready in April, in time for the launch of the project in Kenya by the Vice-President (the project has been launched in all other countries but not yet in Kenya).

Key deliverables and achievements

In Ethiopia the business plan for the privatization of the Jigjiga quarantine was delivered. The DRIVE project is financing a transaction advisory to effectively privatize the quarantine; the issue is not just of privatization but more broadly on how to facilitate the livestock trade between Ethiopia and Djibouti/Somaliland by providing better services to traders so more of the trade is coming back within formal channels and can expand. The privatization of the Jigjiga quarantine will draw on lessons from Mille quarantine and the efforts to digitize the trade and customs processes between Mille quarantine in Ethiopia and the Djibouti Port, so as to shorten the time the live animals are in transit. the privatization of the Jigjiga quarantine is part of a broader activities to also facilitate and formalize the trade route between Ethiopia and Somaliland.

In Kenya the business for the Laikipia red meat special purpose vehicle was finalized and presented to potential financiers. The project is on hold due to changes in Laikipia county Government. However this activity has shown the potential for private investments in the livestock value chains in Kenya. Kenya Development Corporation (KDC), which is tasked with providing financing to support private investments in the livestock value chains in a way that benefit pastoralists, has received several proposals which are being appraised.

Activities of the RETF grant for Djibouti have started in April 2023. Conventions have now been signed between the Ministry of Agriculture of Djibouti and participating entities such as Chamber of commerce and Ministry of Commerce. The signing of conventions with the Port Authority, the new Djibouti Standards Agency and the Centre for Leadership and Entrepreneuriat (CLE) is expected soon. The start of implementation of the RETF grant for Djibouti was delayed because the World Bank DRIVE project only became effective in Djibouti in January 2023. The first disbursement under the Grant has now been made and procurement of consultancies has been started by the recipient.

The next steps for the RETF are i) the assessment of the key actions to facilitate the livestock trade route between Ethiopia and Djibouti; ii) the identification of opportunities to move Djibouti from a livestock transit country to a livestock transformation country; iii) the setting up of the livestock value chain facility to de-risk private investments and a consultancy is starting to identify a pipeline of business opportunities. This RETF has allowed Djibouti to fully participate in the two side events on the margins of the Horn of Africa Ministerial Meeting in March 2023, one on private investment in regional livestock value chains and another one on livestock traceability systems where the Djibouti team was able to learn from Kenya, Somalia and Ethiopia peers on their experiences.

The next step is to support regional exchanges of experiences and capacity building on livestock standards and support the sharing of quality infrastructure for cross-border livestock trade (ie, laboratories at border points)

Below are links to several outputs produced to date, including reporting of the regional HOAI event on private investment in the regional livestock value chains on March 8, 2023.



Laikipia Grass Fed
Beef Business Plan - C



Feasibility Study of
Jigjiga Quarantine Cei



Convention de
Partenariat CEP&CCD



convention de
parteneriat CEP&MCT

The implementation of all three TF grants is satisfactory at this point, and counterparts in Djibouti and Kenya have expressed positive feedback as well.

The Djibouti RETF TF0B8407 includes technical assistance activities that are slow-moving as they require procurement; thus, disbursement will be progressive. The Bank team is providing significant support to the client to accelerate the pace of implementation. The Ministry of Agriculture which implements the TF is collaborating with the other partners through conventions and has allocated technical staff. Regular supervision missions on this RETF are planned for 2023.

Regional HOAI meeting in March 2023 on mobilizing private investment in the regional livestock value chain and Djibouti DRIVE project launch in March 2023





Visit of the Jigjiga quarantine which is set for privatization and visit to the new quality infrastructure agency in Djibouti (standards agency Agence des Normes et de la Qualite) which will benefit from DRIVE with cross-border capacity building

Collaboration

During implementation of the grants the WB team has been in touch with the EU or other development partners to organize the HOAI side event on private sector investment in the regional livestock value chains and to get apprised on the new EU regional project focused on pastoralism in the Horn. The team also report on the regional DRIVE project to development partners and EU representatives in Djibouti, Ethiopia, Somalia and Kenya, who have been invited to attend sessions in September 2022 and in March 2023.

Top priorities activities for the period May 2023 to June 2024 are:

- Define a roadmap for the preparation of a comprehensive trade facilitation agreement between Ethiopia and Djibouti on the livestock sector (it exists for fruits and vegetables but not for livestock)
- Support the new Djibouti Standards agency to sign mutual recognition agreements and build its capacity with regional capacity building events to harmonize the implementation of standards on the livestock sector
- Set-up the livestock value chain facility in Djibouti, and de-risk the first private transactions in the livestock value chain mobilizing the local financial sector

4. Refugee Employment Advancement Program (REAP)

The REAP BETF is being used to design an outcome-fund based model/approach to create quality private sector-led employment and entrepreneurship opportunities for refugee and host communities in the HoA – a region comprising some of the world’s more buoyant economies and an emerging entrepreneurial and innovative business community. With a focus on women and youth, the REAP initiative seeks to unlock financing from the private sector, including from aid agencies, as well as strengthen the accountability in the delivery of employment and entrepreneurship outcomes by service providers via linking financing to the achievement of measurable, pre-agreed results.

Implementation of the program started in March, 2023, with a kick-off meeting with the team of Refugee Investment Network, Inc. which has been hired to design a suitable outcome-based funding model that mobilizes job-creating private investments and integration programs for quality employment and self-sufficiency of refugees and vulnerable populations in two selected countries in the HoA (based on feasibility studies). The next step in implementation is the receipt of the inception report that sets out the conceptual framework and ensures mutual understanding of the objectives of the assignment. The implementation to date is satisfactory.

The expected set of deliverables include:

- Inception report
- Feasibility Report and initial design of outcomes fund options
- Diagnostic and design report for both outcome funds and other financing mechanisms, including structural roadmaps for each option
- Powerpoint Deck outlining the research findings and key fund and non-fund options for REAP

5. Digital Social Cohesion Tools

This grant started implementation in December 2022. Good progress has been achieved in the first four months, with activities resulting in strong federal-level and regional-level buy-in for the digitalization agenda, capacity-building on the user-centered design approach as well as technical development of high-fidelity prototypes for digitalization of three priority components of DRDIP, namely: core participatory CDD process at the community and woreda level, project staff and community capacity building mechanisms and grievance redress mechanism (GRM).

Activities have so far developed digital tools for eDRDIP, with focus on participatory processes for social legitimacy and social cohesion. Four main activities have been completed:

- a) A scoping mission including training of key federal and regional government counterparts on the user-centered design approach, a design workshop in Jigjiga (Somali Region), formation of technical team, and consultations with woreda and community users and stakeholders;
- b) Development of high-fidelity prototypes for three priority tool components: core participatory CDD process at the community and woreda level, its project staff and community capacity building mechanisms as well as its grievance redress mechanism (GRM).
- c) Initial testing of the prototypes with federal, regional, woreda and kebele-level users. As of the end of March 2023, testing was complete at federal and regional levels but ongoing with woreda and kebele level users. This was because an initial mission in February 2023 was cancelled due to the security situation in Jigjiga (Somali Region). Additional capacity building was virtual and the Regional PCU will itself conduct the prototype testing at the Woreda and Kebele with virtual backstopping from the Bank technical team.
- d) In addition, an operational note on models for incentivizing collaboration, trust and social cohesion between community groups in Somalia is under preparation. This will be relevant to Community and Local Development (CLD) operations tackling social cohesion in the Horn.

Key deliverables related to these activities are provided below. Note that, given the early stages of implementation of the BETF, these are mostly technical working documents.



221213 eDRDIP Scoping Mission BT



221207 DRDIP CDD Approach.pptx



230216 eDRDIP - 16-02-2023.pptx



eDRDIP Prototype - Somali.pdf

Launch of the tool in the Somali region is planned for Q4 of FY23. The operational note on models of social cohesion is also expected to be completed in Q4 FY23. It is anticipated that the BETF will require a top-up and that its scope will broaden to include supporting the Horn of Africa Initiative (HoAI) to develop a roadmap for accelerating development in the borderlands of the Horn of Africa following the successful presentation and discussion at the 16th Ministerial Meeting of the HoAI at the Spring Meetings in Washington on April 13, 2023.

The progress towards the Development Objective is rated Satisfactory. The activity remains strategically relevant, and the activities have been conducted efficiently. The team has communicated with the EU on the HoAI borderlands presentation at the Spring Meetings, with EU contributing and delivering slides at the meeting. Priority activity in the months ahead is the launching the eDRDIP digital tool (including the pilot in Q4 FY23 and the scale out in FY23), finalizing the social cohesion operational model, and supporting the HoAI Borderlands roadmap.

6. AFE Regional Trade Facilitation Project

This project started in October 2022 and aims to strengthen the analytical underpinnings of the World Bank's Africa East Region's Regional Trade Facilitation Project. The TF will fund several studies to achieve this goal, including an analysis of the institutional structure and coordination mechanisms for trade, an analysis of non-tariff barriers and identification of workable solutions in the HoAI region, a competition and political economy analysis for transport and logistics, and an analysis to support small-scale traders.

In October 2022, the team conducted a mission to hold consultations with government officials from the HoA to obtain input for the Terms of Reference (TORs) of the aforementioned studies. As a result, the team has completed the first draft of the analysis of non-tariff barriers and identified workable solutions in the HoAI region. Additionally, the TORs for the competition and political economy analysis for transport and logistics have been finalized, and the team is in the process of hiring a firm to conduct the supporting small-scale trader's analysis. As part of the dialogue to finalize the studies to be prepared under the TF, the team also managed to finalize the appointment of trade facilitation task forces in Djibouti, Ethiopia, Somalia, and South Sudan. During the HoAI Ministerial held in Nairobi on March 8, 2023, the team presented on the significance of private sector engagement in the HoA initiatives (see attached), and completed the first draft of the analysis of non-tariff barriers and identified workable solutions in the HoAI region (attached). The team also prepared a blog on trade facilitation in the HoA (<https://blogs.worldbank.org/trade/reducing-poverty-and-promoting-peace-horn-africa>). The team finalized the appointment of trade facilitation task forces in Djibouti, Ethiopia, Somalia, and South Sudan (official letters attached). The team expects to complete all remaining studies listed above for FY23 and is confident that it is on track to deliver them on time.

The implementation of this TF is satisfactory (5 out of 6). The EU and the finance ministers who attended the 15th Ministerial in Nairobi on March 8, 2023, responded positively to the team's presentation. The AfDB and other partners will also use this input for the upcoming HoAI Ministerial in Egypt in May 2023, where they will discuss measures to facilitate private sector participation in trade and investment. As part of the dialogue to finalize the studies to be prepared under the TF, the team also managed to finalize the appointment of trade facilitation task forces in Djibouti, Ethiopia, Somalia, and South Sudan. While it would have been preferable to begin preparation of the GFR earlier in order to start project implementation sooner, changes in the leadership of the team caused some initial delays. However, these issues have since been resolved, and the team is now making progress as planned. Priorities for the coming period are to finalize all the planned studies under the TF to support the preparation and presentation to the Board of the AFE Regional Trade Facilitation Project.

<https://www.hoainitiative.org/hoai-holds-15th-ministerial-roundtable-in-nairobi-as-ethiopia-takes-over-as-chair/>

<https://www.hoainitiative.org/reducing-poverty-and-promoting-peace-in-the-horn-of-africa/>

7. Somalia – Horn of Africa Infrastructure Integration Project

The Grant Agreement has not yet become effective, as the recipient is still finalizing some effectiveness conditions. It is expected that the grant will become effective in May/June 2023. There are no deliverables yet. Preparations are generally proceeding as expected and client rating is satisfactory. Disbursements are slower than expected due to the delay in effectiveness. This is expected to be rectified in FY24.

While the team would like to accelerate implementation, the project is faced by inherent capacity constraints in Somalia, which the grant will partially support addressing. These are taking some time to overcome. The hiring of a dedicated project manager, as well as dedicated financial management and procurement staff will help to move this forward.

We have met with EU, FCDO, and AfDB several times during the preparation of the project, with further collaboration expected as the project becomes effective and implemented.

The top priority will be to launch the preparation of key activities with the project, including the preparation and design of a first road corridor, as well as some of the key trade facilitation studies under the project.

FCDO UK has shown interest in providing grant support to scale up the activities of this IDA funded project through a contribution through the HoAI Umbrella MDTF. At this point, a pre-concept has been shared with FCDO, UK and is under favorable examination.

8. Strengthening Medical Supplies Supply Chain Management Systems and Capacity for Vaccine Manufacturing in Ethiopia and Kenya

Ethiopia:

The World Bank and IFC teams in Ethiopia have initiated the diagnosis and scoping of the pharmaceutical sector in Ethiopia and identify opportunities for localization of pharmaceutical manufacturing. A desktop review of the current situation of the pharmaceutical manufacturing has been finalized.

Initial outputs include:

- A Concept Memo: Upstream Project - Diagnostic and Scoping of Pharmaceutical Value Chain, Ethiopia, and Investor Outreach (Tier-I) was developed and approved by the IFC Management. Concept memo and PowerPoint attached.



24052022_ET_Pharm
a_Scoping_Concept_M



Pharmaceutical
manufacturing in Ethi

Next steps will cover:

- Mapping sub-sectors in the pharmaceuticals value chain: The key sub-sectors will include packaging, formulation, laboratory reagents, veterinary medicine, medical devices, and drug distribution
- Assessing the quality of training and skills development
- Conducting a comparative analysis of key regulatory constraints and investment incentives.

The team has been facing challenges in negotiating the information-sharing agreement (ISA) with IPDC, which was shared in July 2022. The ISA enables IFC and IPDC to share information related to this Project respectively, including prior research in the sector, information on potential investors, and the outcomes of the D&S. IFC will fund 100% of the project costs. We have been negotiating the ISA with IPDC. Unfortunately, we cannot agree on two amendments that IPDC's legal team has highlighted, namely (i) a clause that indemnifies IFC from any judicial proceedings, whereas IPDC seeks mutual indemnity, and (ii) a clause of the legal jurisdiction wherein the laws of England and Wales govern all IFC's legal agreements, while IPDC recommended for the jurisdiction to be the laws of Ethiopia. As a result of disagreement with IPDC on the above two contract clauses, we could not proceed with the project implementation. However, if these disagreements are resolved, then we should be able to complete the project implementation in five months, as we have already identified the consultants. The CMU sent a letter to the Ministry of Finance to assist in resolving the issue.

The implementation of the project was slowed down by the issue stated above and the grant has been given an extension of the closing date of the TF. Once these issues have been resolved, the following are the priority actions to be undertaken:

- Conducting the diagnostic and scoping exercise on the pharmaceutical manufacturing in Ethiopia.
- Assist the Government in the localization process of pharmaceutical manufacturing and reduces reliance on imports.

Kenya

The Grant has played a critical role in supporting the Government of Kenya towards advancing the manufacturing agenda of vaccines and pharmaceuticals.

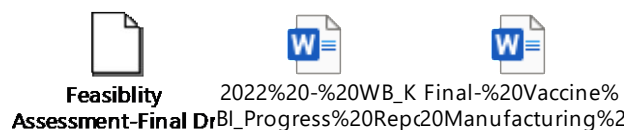
The Grant supported the Ministry of Health, Kenya in the following ways:

- Recruited and 'seconded' an international consultant with extensive experience in manufacturing of vaccines, having worked for AstraZeneca for close to 3 decades. The consultant provided advisory services to the government, and they were going through the process of conducting feasibility assessment and putting mechanisms in place to establish a manufacturing facility
- Provided TA to the government to conduct the second phase of a "Feasibility assessment for the manufacture of human vaccines and other biopharmaceuticals in Kenya"
- Provided TA to the government towards review of human vaccine manufacturing in Africa and the legal and regulatory environment for vaccine manufacturing.

The activities/deliverables completed so far relate to the above:

- Provided TA and advisory services to the GoK towards the establishment of a human vaccines manufacturing facility for a period of 12 months
- A draft report on Feasibility assessment for the manufacture of human vaccines and other biopharmaceuticals in Kenya
- A report on the review of status of human vaccine manufacturing in Africa
- A draft report on the legal and regulatory environment for vaccine manufacturing in Africa

Documents that have been produced include:



Overall progress has been rated Satisfactory

9. Horn of Africa Coordination Support Team Fiduciary Institution

The Inter-University Council for East Africa (IUCEA) is the Fiduciary Institution for the Multi donor-funded project through the World Bank to the Horn of Africa Initiative (HoAI). The objective of this RETF grant is to successfully manage the resources necessary to support the Horn of Africa Initiative Secretariat to achieve the objectives of the Horn of Africa Initiative (HOAI). The Project consists of: (i) carrying out the recruitment and hiring of specialists to support the HOAI Secretariat, including a team leader, a communications expert, and a team/logistics assistant; and (ii) capacity building to the HOAI Secretariat as needed.

The main outputs to which the Secretariat contributed are posted on the Initiative's website (<https://www.hoainitiative.org>). These include documents circulated at each Ministerial Meeting, including each subsequent Communique, the outputs on Trade Facilitation, the Chair's annual report for 2022, and monthly bulletins. In addition, as part of internal processes, a succinct mission report was prepared, distributed, and filed. Mission reports are available upon request.

The Total Grant amount is USD 1,000,000 with USD 541,655(54.2%) amounts disbursed with a burn rate of 80% as of 31.03.2023. There has been good progress in implementation of activities. It should be noted that disbursements have been rapid and typically vendors are paid within 15 days or less.

The main achievements include:

1. Successful rapid onboarding of South Sudan. The September 2022 mission that helped bring counterparts up-to speed rapidly, and for instance helped counterparts gain the understanding needed to fully integrate the Initiative.
2. Initial leadership in preparing the Trade Facilitation Roadmap, hand-in-hand with the WBG team, which should help accelerate policy reforms in partner countries, as well as provide the basis for a Regional Operation.

The Secretariat regularly briefed DPs (incl. the EU) in person and through VCs, during Ministerial meetings and through visits to Brussels. Good collaboration has also been established with various task teams preparing donor activities. The Team Leader of the Fiduciary Support Team, also called the HoAI Secretariat, Mr. Iradj Alikhani, is tasked with communicating with EU other European Donors counterparts to keep them informed in real time of the activities of the Initiative. In addition, the World Bank colleagues have been engaged in extensive outreach with EU member states, Gulf Donors, Japan, UK, and multilateral development banks such as Islamic Development Bank, Asian Infrastructure Investment Bank and other DPs.

Top priorities activities for the next reporting period (May 2023 to June 2024) are:

- Move the HoAI Secretariat from Nairobi to Addis Ababa in May 2023
- Plan and execute the Heads of States' Summit in early 2024
- Support Ministerial/High level Meetings.

FINANCIAL PERFORMANCE FOR THE PERIOD FEB 2022-MARCH 2023

Component	Sub-component	Amounts	Total expenditure	Balance	Burn Rate
A. Consultancy	Team Leader	225,942	151518.43	74,424	67%
	Communications Specialist	78,000	38250	39,750	49%
	Executive assistant	10,500	14129	- 3,629	135%
	Admni Assistant	21,950	11100	10,850	51%
	Sub-total	336,392	214997.43	121,395	64%
B. Operations	Quarterly meetings of Ministers (Two meetings in six months)	45,000	26958.68	18,041	60%
	Quarterly Technical workshops (Two meetings in six months)	110,098	105167.55	4,930	96%
	Fiduciary Administrative fees	65,000	50443.79	14,556	78%
	Website update and maintainance (contract printer, furniture, consumables etc)	22,500	16500	6,000	73%
C. Goods		16,344	8448	7,896	52%
	Total	595,334	422515.45	172,819	71%

The above budget performance entails the annual project year to date (February to March), however, the financial year for IUCEA runs from June to July

- (i) Procured the CST. The CST has a contractual obligation that runs during the project year. However, during budgeting for the executive assistant, the projections for 3 months were not factored hence the overrun in the budget.
- (ii) Facilitated the quarterly ministerial meeting in the US (New York -Washington), Kenya, and Djibouti by Providing travel and logistical arrangements for HoAI and CST members (including flights, per diem)(Annex 1)
- (iii) Facilitated the quarterly meeting and missions in Energy, Trade, and Digital sector missions in Kenya, Ethiopia, Djibouti, and South Sudan by Providing logistics arrangements for policy and technical level HoAI meetings (including travel, per diems, and conference services)(annex 1)
- (iv) Fiduciary administrative fee is a contractual fee paid to the fiduciary institution (IUCEA) at USD (5000 per month for the 13 months)
- (v) Procured website management services for all the communications and visibility plans of the HoAI and of the HoAI MDTF, including the upkeep and maintenance of the website (<https://hoainitiative.org/>).
- (vi) Procured Laptops and printers for the CST.

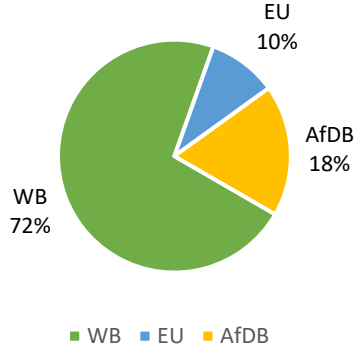
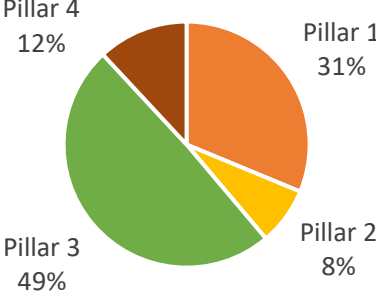
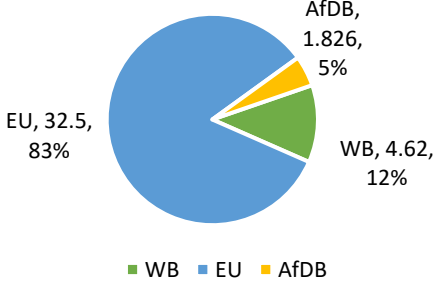
A. SUMMARY OF QUARTER TECHNICAL AND MINISTERIAL MEETINGS

Date	PV	Meeting	Travel	DSA	Accommoda	Totals	
29.03.2022	001	Technical meeting -Energy (Nairo		760	6171	3725	10656
31/03/2022	003	Technical meeting -Energy (Nairobi)				1575	1575
04/05/2022	004	Technical meeting -Energy (Nairo		6200			6200
04/05/2022	005	Technical meeting -Energy (Nairo		174.2			174.2
08/06/2022	006	Technical meeting -Energy (Nairo		520			520
14/06/2022	009	technical meeting -Trade(Ethiopia and Djibouti)			3652.91		3652.91
08/07/2022	014	technical meeting -Trade(Ethiopi		100			100
15/07/2022	017	IUCEA/TTL meeting				531.1	531.1
22/07/2022	020	technical meeting -Trade(Ethiopi		3687			3687
03/08/2022	022	Iradj Trip		2936.37			2936.37
26/08/2022	024	Digital Reverse mission Addis			33852		33852
06/09/2022	026	Technical meeting -Energy (Nairo		2452			2452
06/09/2022	027	Juba mission		3573.78			3573.78
7-Sep-22	028	Juba mission -DSA			4,985.00		4985
9-Sep-22	029	Juba mission -DSA			197.00		197
5-Sep-22	031	Digital Reverse mission Addis		12,226.10			12226.1
5-Sep-22	032	Digital Reverse mission Addis			272.18		272.18
27-Sep-22	033	Ministerial meeting -Washington		2966.77	2255		5221.77
9-Oct-22	038	Digital Reverse mission Addis		15160			15160
12-Dec	049	Djibouti Ministerial meeting		1270.26	663		1933.26
01/09/2023	050	Djibouti Ministerial meeting			2418		2418
26-Feb-23	062	Kenya Ministerial meeting				9524.05	9524.05
3-Mar-23	065	Kenya Ministerial meeting			4005		4005
25-Mar-23	070	Kenya Ministerial meeting		6274			6274
		Totals		58100.99	58471.09	15355.15	132126.72

PROJECTIONS (APRIL 2023-FEB 2024)

Projections (April 2023-Feb 2024)		
Component	Sub-component	Amounts
A. Consultancy	Team Leader	119,658
	Communications Specialist	57,000
	Executive assistant	19,500
	Admni Assistant	20,350
	Staff Cost -Travel (TL)	7,000
	Sub-total	223,508
B. Operations	Quarterly meetings of Ministers (Two meetings in six months)	60,000
	Quarterly Technical workshops (Two meetings in six months)	97,337
	Fiduciary Administrative fees	55,000
	Website update and maintainance (contract	22,500
	Total	458,345

THE HORN OF AFRICA INITIATIVE PORTFOLIO OVERVIEW⁴

<p>As of March 31, 2023, three development partners (DPs) have approved 54 projects with USD\$4.83 billion in total commitment under the HoA Initiative:</p> <ul style="list-style-type: none"> - The WB has committed US\$3,486.2 million (72%) - European Union has approved US\$463.6 million (10%) in total commitment. - African Development Bank has committed US\$883.5 million (18%) 	<p>Table 1: HoAI DPs Actual Commitment</p>  <table border="1"> <caption>Data for Table 1: HoAI DPs Actual Commitment</caption> <thead> <tr> <th>DP</th> <th>Commitment (US\$m)</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>WB</td> <td>3,486.2</td> <td>72%</td> </tr> <tr> <td>AfDB</td> <td>883.5</td> <td>18%</td> </tr> <tr> <td>EU</td> <td>463.6</td> <td>10%</td> </tr> </tbody> </table>	DP	Commitment (US\$m)	Percentage	WB	3,486.2	72%	AfDB	883.5	18%	EU	463.6	10%
DP	Commitment (US\$m)	Percentage											
WB	3,486.2	72%											
AfDB	883.5	18%											
EU	463.6	10%											
<p>There are four thematic pillars in supporting the Initiative to bring the countries together to address shared regional challenges. The commitments in four pillars are:</p> <ul style="list-style-type: none"> - 31% in Pillar 1: Regional Infrastructure Networks includes three areas: Economic Corridors, Regional Energy Trade, and Single Digital Market. - 8% in Pillar 2: Trade and Economic Integration - 49% in Pillar 3: Building Resilience - 12% in Pillar 4: Strengthening Human Capital 	<p>Table 2 HoAI Portfolio By Pillars</p>  <table border="1"> <caption>Data for Table 2: HoAI Portfolio By Pillars</caption> <thead> <tr> <th>Pillar</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Pillar 1</td> <td>31%</td> </tr> <tr> <td>Pillar 2</td> <td>8%</td> </tr> <tr> <td>Pillar 3</td> <td>49%</td> </tr> <tr> <td>Pillar 4</td> <td>12%</td> </tr> </tbody> </table>	Pillar	Percentage	Pillar 1	31%	Pillar 2	8%	Pillar 3	49%	Pillar 4	12%		
Pillar	Percentage												
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Pillar 3	49%												
Pillar 4	12%												
<p>The European Union (EU) made a €30 million contribution to the Horn of Africa Umbrella Program Multi-Donor Trust Fund to support activities that deepen the regional integration of the countries of the Horn of Africa, in line with the purposes of the Horn of Africa Initiative.</p> <p>The trust-funded Technical Assistance and Advisory Services and Analytics (ASA) provides research, analysis, surveys, studies, and policy notes to support project development, reform diagnostics and implementation, and policy harmonization and institutional strengthening. The total amount of ASAs activities has reached USD\$38.946 million.</p>	<p>Table 3: HoAI ASAs by DPs (US\$m)</p>  <table border="1"> <caption>Data for Table 3: HoAI ASAs by DPs (US\$m)</caption> <thead> <tr> <th>DP</th> <th>Amount (US\$m)</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>EU</td> <td>32.5</td> <td>83%</td> </tr> <tr> <td>WB</td> <td>4.62</td> <td>12%</td> </tr> <tr> <td>AfDB</td> <td>1.826</td> <td>5%</td> </tr> </tbody> </table>	DP	Amount (US\$m)	Percentage	EU	32.5	83%	WB	4.62	12%	AfDB	1.826	5%
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WB	4.62	12%											
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⁴ World Bank portfolio figures include regional operations only, which are complemented by an equally strong portfolio of national operations in all sectors.

Status of HoA Initiative Priority Project List (Development Partners)

As on May 1,, 2023

Projects	Development Partner	Status	Total (\$m in USD)	Partner countries
Pillar 1: Regional Infrastructure Networks				
1 Economic Corridors				
HoA Gateway Development Project (Kenya: Isiolo – Wajir – El Wak - Mandera)	World Bank	Active	750	Regional
Djibouti-Addis Road Corridor Project (Djibouti: Djibouti Port- Arta, RN5 &RN19)	World Bank	Active	70	Regional
Somalia HoA Infrastructure Integration Project	World Bank	Active	63	Regional
Pre-feasibility study (Economic Corridors)	EU	Active	0.32	Regional
Horn of Africa Kismayo, Lamu and Mogadishu Corridor: (Kenya) Elwak-Rhamu-Mandera Road Upgrading Project	AfDB	Active	206.55	Kenya, Ethiopia, Somalia
Multinational: Kenya – South-Sudan Road Section (Lesseru-Kitale & Morpus Lokichar)	AfDB	Active	170.1	Kenya, South Sudan
Horn of Africa Djibouti - Somalia Regional Transport Project	AfDB	Active	64	Somalia, Djibouti
Sub-Total (Pillar 1.1 Economic Corridors)			1,323.97	
2 Regional Energy Trade				
2nd Ethiopia-Djibouti Power System Interconnection Project	World Bank	Active	55	Regional
Pre-feasibility study (Regional Energy Trade)	EU	Active	0.32	Regional
2nd Ethiopia- Djibouti Power System Interconnection Project	AfDB	Active	81	Ethiopia, Djibouti
Sub-Total (Pillar 1.2 Regional Energy Trade)			136.32	
3 Single Digital Market				
Kenya: Isiolo-Mandera	World Bank	Active	(included in HoA Gateway	Regional

			Dev. Project)	
D4D Collaboration for the Horn of Africa Initiative on Digital Government - Now IDGC - Initiative on Digital Government and Cybersecurity	EU	Active	10.6	Regional
Pre-feasibility study (Single Digital Market)	EU	Active	0.32	Regional
Human-Centred Digitalisation #TeamEuropeKenya	EU	Approved	29.68	Kenya
HoA Digital market integration phase I project	AfDB	Active	8.3	Regional
Sub-Total (Pillar 1.3 Digital Market)			48.90	
Total			1,509.19	
Pillar 2: Trade and Economic Integration				
De-Risking, Inclusion and Value Enhancement of Rural Economies Project	World Bank	Active	327.5	Regional
Development of the Djibouti Corridor	EU	Active	33.92	Djibouti-Ethiopia
COMESA Trade Facilitation Program	EU	Active	5.94	Regional
Total			367.36	
Pillar 3: Building Resilience				
Groundwater for Resilience	World Bank	Active	385	Regional
Development Response to Displacement Impacts Project AF (Ethiopia)	World Bank	Active	180	Regional
Food Systems Resilience Program for Eastern and Southern Africa	World Bank	Active	600	Regional
Locust Response (Djibouti, Kenya, Ethiopia)	World Bank	Active	230	Regional
Locust Response (South Sudan)	World Bank	Active	50.7	Regional
Development Response to Displacement Impacts Project in the HoA	World Bank	Active	130	Regional
Development Response to Displacement Impacts Project (DRDIP) in the Horn of Africa (Kenya)	World Bank	Active	100	Regional
Africa Environmental Health and Pollution Management Program	World Bank	Active	8	Regional

Locust Response	EU	Active	81.62	Regional
Promoting stability and strengthening basic service delivery for host communities, refugees and other displaced people in Gambella Regional State of Ethiopia	EU	Active	5.30	Ethiopia
Collaboration in Cross-Border Areas of the Horn of Africa Region –top up	EU	Active	5.30	Regional
Building Resilience to Impacts of El Nino through Integrated Complementary Actions to the EU Resilience Building Programme in Ethiopia (RESET PLUS)	EU	Active	5.30	Ethiopia
RESTORE Building Resilience in Northern Somalia	EU	Active	3.18 (EUR€ 11.8 m total proj.)	Somalia
RESTORE II Building Resilience in Northern Somalia	EU	Active	8.48	Somalia
Enhancing self-reliance for refugees and host communities in Kenya	EU	Active	8.34	Kenya
Digital Land Governance	EU	Active	21.20	Kenya
Peaceful and resilient borderlands in the Horn of Africa	EU	Approved	42.40	Regional
Individual measures - food security actions	EU	Approved	79.50	Ethiopia
BREACH - Boosting Resilience and Adaptation to Climate Change	EU	Approved	37.10	Somalia
Green Deal #TeamEuropeKenya	EU	Approved	13.78	Kenya
Building Opportunities for Refugee and Host Community Self-Reliance	EU	Approved	13.78	Kenya
Strengthening local governance and resilience in South Sudan	EU	Approved	18.02	South Sudan
MULTINATIONAL - East and Horn of Africa Desert Locust Crisis: Emergency assistance to fight the desert locust invasion in 9 regional member countries - Special Relief Fund (SRF)	AfDB	Active	1.49	Regional
Program to build resilience for food and nutrition	AfDB	Active	176.85	Regional

security in in the Horn of Africa				
African Emergency Food Production Facility (K-AEFPF)	AfDB	Active	66.56	Kenya
African Emergency Food Production Project-1 (SSEFPF-1) - (AEFPF)	AfDB	Active	8.1	South Sudan
African Emergency Food Production Facility Project (AEFPF)	AfDB	Active	5.4	Somalia
African Emergency Food Production Facility Project (AEFPF)	AfDB	Active	76.68	Sudan
African Emergency Food Production Facility Project (AEFPF)	AfDB	Active	10.8	Somalia, Sudan
Multinational Emergency Response (South Sudan and Sudan) – Proposal for an Emergency Humanitarian Assistance to Populations Affected by Floods - Special Relief Fund (SRF)	AfDB	Active	0.41	South Sudan, Sudan
Skills for Employability, Inclusion and Productivity Project	AfDB	Approved	7.29	Somalia
Total			2380.58	
Pillar 4: Strengthening Human Capital				
Africa CDC Regional Investment Financing Project (Ethiopia)	World Bank	Active	150	Regional
East Africa Skills for Transformation and Regional Integration Project (EASTRIP)	World Bank	Active	210	Regional
First Africa Higher Education Centers of Excellence for Development Impact Project	World Bank	Active	57	Regional
Eastern Africa Regional Statistics Pram-for-Results	World Bank	Active	120	Regional
Disease surveillance for the HoA	EU	Active	7.42	Regional
Inclusive quality education for the most vulnerable children in Sudan	EU	Active	31.8	Sudan
Total			576.22	
GRAND TOTAL FOR INVESTMENT PROJECTS (\$m in USD)				\$4,833.35

Technical Assistance and Advisory Services and Analytics (ASA)

ASAs	Development Partner	Status	Total (\$m)
HoA RI for Sustainable Energy Supply	World Bank	Active	1.5
Economic Growth and Resilience in the Borderlands of the Horn of Africa	World Bank	Completed	0.4
HoA Regional Economic Memorandum	World Bank	Completed	0.55
HoA Regional Risk and Resilience Assessments (RRA)	World Bank	Completed	0.15
Strengthening resilience in the Horn of Africa	World Bank	Completed	1.7
FS of a PPP Scheme for Djibouti-Ethiopian Border Road Corridor	World Bank	Completed	0.32
Technical Assistance to Support to HoAI	EU	Active	0.70
Contribution to the MDTF	EU	Active	31.80
TA to the Ministry of Roads and Bridges (South Sudan) to enhance capacity on environment and safeguards and capacity to implement planned investments	AfDB	Active	0.158
IGAD Trade Policy (approved Sept. 2022)	AfDB	Validated by IGAD members	1
pre-feasibility study for the Somalia Kub-Kab Road corridor (Somalia)	AfDB	Active	0.063
Sudan Transport Sector Review (TSR)	AfDB	Active	0.075
TA to the Secretariat/Chair on Trade and Economic Integration (regional)	AfDB	Completed	0.05
Renewal of contracts for 4 National Advisers	AfDB	Active	0.42
Deployment of a National Adviser for South Sudan	AfDB	Active	0.06
Total (\$m in USD)			\$38.946
HOAI CUMULATIVE PORTFOLIO (US\$ million)			\$4,833.35
HOAI TOTAL INVESTMENT LENDING AND ASAs (US\$ million)			\$4872.30

HOA INITIATIVE PIPELINE LIST (DEVELOPMENT PARTNERS) AS ON MAY 1, 2023

Projects	DPs	Status	\$m USD	Countries
Pillar 1: Regional Infrastructure Networks				
1 Economic Corridors				
Regional Economic Corridor Project (Ethiopia: Awash-Mieso- Diredawa)	World Bank	Pipeline	600	Regional
Trade and transport facilitation measures for Strategic Corridors in Africa	EU	Pipeline	45	Regional
South Sudan (Juba)-Ethiopia (Addia) - Djibouti Transport corridor	AfDB	Pipeline	TBC	Ethiopia, South Sudan, Djibouti
Road Infrastructure Programme Phase II (several roads)	AfDB	Pipeline	TBC	Somalia
Sub-total (pipeline and projects under preparation)			645	
2 Regional Energy Trade				
HoA Regional Power System Transformation Project	World Bank	Pipeline	230	Regional
HoA Regional Integration for Sustainable Energy Supply	World Bank	Pipeline	590	Regional
EAPP Institutional Capacity Building Program	AfDB	Pipeline	6.68	
Sub-total (pipeline and projects under preparation)			826.68	
3 Single Digital Market				
Eastern Africa Regional Digital Integration Project	World Bank	Pipeline	147.00	Regional
Eastern Africa Regional Digital Integration Project SOP-II	World Bank	Pipeline	100.00	Regional
Digital component "Gouvernance pour le développement"	EU	Pipeline	1.38	Djibouti
Sub-total (pipeline)			248.38	
Total			1,720.06	
Pillar 2: Trade and Economic Integration				
AFE Regional Trade Facilitation Project	World Bank	Pipeline	325	Regional
Towards free movement and labour mobility in the IGAD region, phase II	EU	Pipeline	15.9	Regional
Promote and Invest in Circular Economy in Eastern	EU	Pipeline	10	Kenya,

and Southern Africa				Ethiopia
Horn of Africa Trade Facilitation and Value Chains	AfDB	Pipeline	12	Regional
EAC and HoA Capital Markets Integration Project	AfDB	Pipeline	10	Regional
Total			372.9	
Pillar 3: Building Resilience				
Food Systems Resilience Program (Somalia)Phase 3	World Bank	Pipeline	300	Regional
Regional Climate Resilience Program (South Sudan)	World Bank	Pipeline	215	Regional
Groundwater for Resilience Phase II (Djibouti and South Sudan)	World Bank	Pipeline	70	Regional
Green and resilient economy in South Sudan	EU	Pipeline	84	South Sudan
Horn of Africa – Livestock and pastoralism	EU	Pipeline	42.4	Regional
Regional support to the Great Green Wall	EU	Pipeline	5.3	Regional
Enhancing Food Security and Resilience of Rural Communities in Sudan	EU	Pipeline	95.4	Sudan
Primary Health Care provision for vulnerable populations affected by food insecurity and malnutrition - Sudan	EU	Pipeline	42.4	Sudan
Multinational -(Burundi, Comoros, Somalia & South Sudan and FAO) REGIONAL -Strengthening Emergency Preparedness and Response to Food Crisis Project (SEPAREF)- (AEFPF)	AfDB	Pipeline	10.2	Somalia, South Sudan
Green Climate Fund (GCF) Supplementary Financing for the Programme to Build Resilience for Food And Nutrition Security In The Horn Of Africa (BREFONS) REGIONAL -Strengthening Emergency Preparedness and Response to Food Crisis Project (SEPAREF)- (AEFPF)	AfDB	Pipeline	150	Ethiopia, Djibouti, South Sudan, Somalia, Kenya
Total			1014.7	
Pillar 4: Strengthening Human Capital				
AFE Health Emergency Preparedness, Response and Resilience MPA (Ethiopia)	World Bank	Pipeline	364	Regional
Improving health in South Sudan with a special focus on pregnant women and children under five along with other vulnerable populations	EU	Pipeline	25.9	South Sudan
Total			389.9	
GRAND TOTAL FOR INVESTMENT PROJECTS IN PIPELINE (\$m in USD)				\$3,497.56